# IPFA Members

## Lending Bank
- ABN AMRO
- Allied Irish Banks, p.l.c.
- Australia & New Zealand Banking Group (ANZ)
- Bank Gospodarstwa Krajowego (BGK)
- Bank of Ireland
- Bank of Tokyo Mitsubishi UFJ Ltd
- Barclays
- BayernLB
- Belfius Bank
- BNP Paribas Fortis
- BNY Mellon
- Cassa Depositi e prestiti SpA
- Cathay United Bank
- Clifford Capital Pte Ltd
- Commonwealth Bank of Australia
- DBJ Europe Ltd
- DEG Invest
- Deka Bank Deutsche Girozentrale
- Deutsche Bank AG
- DNB Bank ASA
- DZ BANK AG
- Handelsbanken
- Helaba (Landesbank Hessen-Thüringen)
- HSBC
- ING Bank
- Intesa Sanpaolo
- International Investment Bank
- Investec Bank plc
- KBC Bank
- KfW IPEX-Bank
- KommunalKredit Austria AG
- Landesbank Baden-Württemberg (LBBW)
- Macquarie Group
- mBank SA
- N.V. Bank Nederlandse Gemeenten
- National Australia Bank
- National Bank of Abu Dhabi
- National Bank of Kuwait
- Natixis
- Nedbank Limited
- NN Investment Partners
- NordLB
- Norinchukin Bank
- NWB Bank
- Pekao Bank
- Rabobank
- Rand Merchant Bank
- Rubicon Infrastructure Advisors
- Shinsei International Limited
- Siemens Financial Services Ltd.
- Skandinaviska Enskilda Banken AB
- SMBC
- Société Générale
- T.C. Ziraat Bankası A.Ş.
- TSKB
- UK Green Investment Bank
- Westpac
- Mitsubishi Australia Ltd.
- Pacific Partnerships Pty Ltd
- Pension Protection Fund
- RPMi Railpen
- Sequoia Investment Management Company
- STAR Finance Group
- Sun Super
- TD Asset Management
- TD Partners
- Tetris Capital
- Transmission Investment
- West Midlands Pension Fund
- Wilmington Trust

## Investor / Fund / Asset Manager
- Aberdeen Standard Investments
- Abundance Investment
- AG Insurance
- Allianz Global Investors
- Amber Infrastructure
- AMP Capital Investors
- AustralianSuper
- Aviva Investors
- BAM PPP
- BBDI
- BFIF Australia Securities Limited
- CalPERS
- CBUS
- Columbia Threadneedle Investments
- DIF (Dutch Infrastructure Fund)
- Equitix Investment Management Ltd
- First State Super
- Foresight Group
- Fund Corporation for the Overseas Development of Japan's ICT and Postal Services
- GLIL
- Gravis Capital
- Hostplus
- Infracapital, M&G Investments
- Infranode
- InfraRed Capital Partners LLC
- John Laing plc
- Legal and General Investment Management
- Meridiam
- Munich RE

## Insurance Advisor / Provider
- Ampega
- Aon Limited
- Assured Guaranty
- BPL Global
- Gallagher
- Liberty Mutual Surety
- Marsh
- Texel Finance
- VHIA B.V.
- Willis Towers Watson

## Sponsor / Developer
- Africa Investment and Integration Desk (AVID)
- JERA Co., Inc.
- Kajima Partnerships Limited
- Marubeni Australia Ltd
- Miahona
- Otary RS NV
- Plenary Group
- Port of Rotterdam Authority
- Robertson Capital Projects Ltd
- TINC Development Partners (TDP)

## Project Manager
- Capella Capital
- FZ-LLC
- HCP
- Tideway

## Ratings Agency
- DBRS
- Fitch Ratings
- Kroll Bond Ratings
- Moody’s Investors Service
- S&P Global

## FM / Service Provider
- Abu Dhabi Ports Company
- BGIS
- ENGIE
- The Nichols Group
- Sopra Banking Software
- Spotless
- Tieyhtiö Valtatie 7 Oy
- Ventia Pty Ltd

## Construction / Contractor
- Acciona Concesiones S.L.
- Ankura
- Ballast Nedam Concessions
- Besix Group
- Budimex S.A.
- Camara Colombiana de Infraestructura
- Dutco Group
- Dura Vermeer Groep NV
- Eiffage SA
- Ghella Pty Ltd
- GNH Projects
- Guermark A.S.
- Halmar International
- HOCHTIEF PPP Solutions
- Jan De Nul N.V.
- John Holland
- Kiewit
- Mota-Engil Africa
- Parsons Corporation
- Rebel Group
- SNC-Lavalin
- State Unitary Enterprise 'MosgortransNIIproekt'
- Strukton Integrale Projecten bv
- VolkerWessels

## Technical Advisor
- AECOM
- Advisian
- Arcadis
- Arup (Ove Arup & Partners Ltd)
- Black & Veatch
- BTY
IPFA Members 2020

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Financial Advisor
Adara Partners
Atlantic Partners Asia
Axel Insights Ltd
BDO LLP
BMO Capital Markets Advisors
Clairfield Benelux
Deloitte
DWPF Ltd
EY
Fieldstone
Gridlines
Iris Infrastructure Advisory
Ironstone Capital Advisory
JCRA
KPMG
Mazars
Murty International Limited
Newbridge Advisors LLP
Numeritas
Operis
Planum Partners
Portland Advisers
PPP Power House
Rowton Associates
PwC
QMPF LLP
RSM Corporate Finance LLP
Swedish Export Credit Corporation

Legal Advisor
A&L Goodbody
Addleshaw Goddard
AELX
Allen & Overy LLP
Allens
Al Tamimi & Company
Andersson Mori & Tomotsune
Anjarwalla & Khanna
Arthur Cox
Ashurst LLP
Baker McKenzie
Banwo & Ighodalo
Bird & Bird LLP
Bond Advocaten
Borden Ladner Gervais LLP
Borenius Attorneys Ltd
Bowman Gilfillan Inc
Brodies LLP
Bryan Cave Leighton Paisner LLP
Castrén & Snellman Attorneys Ltd
Clayton Utz
Cliffe Dekker Hofmeyr
Clifford Chance
Clyde & Co LLP
CMS
De Brauw Blackstone Westbroek
Dentons
Dittmar & Indrenius Attorneys
DLA Piper
Domanski Zakrzewski Palinka
ENS Africa
ENVIR Advocaten
Eversheds Sutherland
Fasken Martineau
Freshfields Bruckhaus Deringer
Gibson, Dunn & Crutcher LLP
Gilbert & Tobin Lawyers
Gowling WLG
Grimaldi Studio Legale
HabrakenRutten
Hannes Snellman Attorneys Ltd
Herbert Smith Freehills
Hogan Lovells International LLP
Houthoff Buruma
HPA Attorneys Ltd
Jacek Kosinski Adwokaci i Radcowie Prawni
Jones Day
K&L Gates LLP
King & Spalding
King and Wood Mallesons
Laga
Latham & Watkins
Ledwaba Mazwai
Liedekerke
Lindahl
Linklaters LLP
Loyens & Loeff N.V.
Lydian
MacRoberts
Mannheimer Swartling
Mason Hayes & Curran
Mayer Brown International LLP
McCann FitzGerald
Michelmores
Milbank
Mills & Reeve LLP
Minter Ellison Lawyers
Morgan, Lewis & Bockius LLP
Mori Hamada & Matsumoto
Morrison & Foerster
NautaDutilh N.V.
Nishimura & Asahi
Nixon Peabody
Norton Rose Fullbright LLP
Pels Rijcken Droogleever Fortun
Philip Lee Solicitors
Pinsent Masons LLP
RHTLaw Taylor Wessing LLP
Roschier
Shepherd and Wedderburn
Shoosmiths LLP
Simmons & Simmons
Squire Patton Boggs LLP
Stephenson Harwood
Stibbe
Stijl Advocaten
SZA Schilling, Zutt & Anschütz

IFIs / Development Bank / ECAs
African Development Bank
African Export-Import Bank
African Trade Insurance Agency
AgDevCo
Asian Development Bank (ADB)
Asian Infrastructure Investment Bank (AIIB)
Black Sea Trade & Development Bank
BNDES Central Bank of Brazil
CAF Development Bank of Latin America
California Infrastructure and Economic Development Bank (I-Bank)
Central Bank Philippines (Bangko Sentral ng Pilipinas)
Corporación Financiera de Desarrollo S.A. (COFIDE)
Development Bank (I-Bank)
Development Bank of Mongolia
Development Bank of Southern Africa (DBSA)
Development Bank of the Philippines
Development Bank of Turkey
European Bank for Reconstruction & Development (EBRD)
European Investment Bank (EIB)
Export Development Canada
Export Finance and Insurance Corporation (EFIC)
Export-Import Bank of the United States (EXIM)
FMO (Netherlands)
Financiera de Desarrollo Nacional (FDN)
Indonesia Eximbank
Indonesia Infrastructure Guarantee Fund
Infrastructure Concession Regulatory Commission (ICRC)
Infrastructure Development Bank of Zimbabwe
International Finance Corporation (IFC)
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Inter-American Development Bank (IDB)
Japan Bank for International Cooperation (JBIC)
Mubadala Development Company
NEXI Singapore
Nordic Investment Bank (NIB)
NRW.BANK
Overseas Private Investment Corporation (OPIC)
The Export-Import Bank of Korea
The World Bank
Swedish Export Credit Corporation
UK Export Finance

Municipal / Local Authority
Australia Municipal Infrastructure Investment Unit (MIIU)
Belleville City Council
City of Atlanta
City of Helsinki, Economic & Planning Centre, Development Division
City of Johannesburg
City of Tshwane
City of Warsaw
Edo State Government
Ekurhuleni Metropolitan Municipality
Moscow City Government

Government Department / State Owned Agency
Abu Dhabi Water & Electricity Authority (ADWEA)
Abuja Infrastructure Investment Centre (AIIC)
ACT Government - Chief Minister and Treasury Directorate
ACT Treasury
Agencia Nacional de Infraestructura (ANI)
Alberta Infrastructure, Government of Alberta
Altradius Dutch State Business NV
Amtrak
Arizona Department of Transportation
Austrade
Authority for Electricity Regulation (Oman)
Boreal Transport Norge AS
Brunei Investment Agency
Brussels Capital Region
Bundesministerium der Finanzen (Federal Ministry of Finance)
California Department of Transportation
Canada Infrastructure Bank
Canadian High Commission Trade Office
CDC Group
Centrum PPP
Chicago Infrastructure Trust
City of London Corporation
Clean Energy Finance Corporation
Commonwealth of Virginia's Office of Transportation Public-Private Partnerships
Consulate General of Canada, Sydney
Council of the Great Lakes Region
Cross River State, Ministry of Special Projects (Nigeria)
De Lijn Centrale Diensten
Defence Materiel Organisation (Australia)
Departamento Nacional De Planeacion (Colombia)
Department for Environment Food and Rural Affairs (DEFRA) (UK)
Department for Work and Pensions (UK)
Department of Correctional Services (South Africa)
Department of Defence (Australia)
Department of Energy IPP Office (South Africa)
Department of Finance (Philippines)
Department of Health & Human Services (Australia)
Department of Health & Social Care (UK)
Department of Health, Western Cape Government (South Africa)
Department of Infrastructure and Regional Development (Australia)
Department for International Development (DFID)(UK)
Department of Public Enterprises, South Africa
Department of Public Works, Nassau County (US)
Department of Transport (Abu Dhabi)
Department of Transportation, Florida (US)
Department Transport, PFI Unit (UK)
Department Transportation Virginia (Commonwealth of Virginia Governor's Office)
Department of Treasury & Finance (Melbourne, Australia)
Victorian Government, DEPI Capital Projects (Australia)
Embassy of Brazil
Embassy of Canada
Embassy of Colombia
Embassy of Japan, Ministry of Finance
Embassy of Kazakhstan
Embassy of Mexico, United Kingdom
Embassy of Philippines
Embassy of the Republic of Indonesia
Environmental Defense Fund (Ireland)
ESB International (Ireland)
European Commission
European Institute of Public Administration
Ferrovie dello Stato Italiane
Finance Ministry State of Northrhine Westfalia (Italy)
Fiscal Policy Office, Ministry of Finance Indonesia
Flemish Knowledge Centre PPP
Fraser Health Authority
Gauteng Department of Economic Development (South Africa)
Gautrain Management Agency
Georgia Department of Transportation (USA)
Ghana Infrastructure Investment Fund
Global Infrastructure Hub
Goa Institute of Management
Government of St. Vincent & Grenadines
Government of the Republic of Moldova
Government of Western Australia
GuarantCo Management Company
Hawkamah Institute for Corporate Governance
Health Infrastructure (Australia)
High Performance Transportation Enterprise, Colorado
Highways England
HM Treasury, Infrastructure UK
Illinois Department of Transportation (US)
Indiana Department of Transportation (US)
Infrastructure and Project Finance Agency
Infrastructure Australia
Infrastructure Lombarde S.p.A
Infrastructure New Zealand
Infrastructure Ontario
Institute for Emerging Issues (US)
International Energy Agency (France)
International Enterprise (IE) Singapore
Invest Chile
Invest in Finland
Invest Lithuania
Investissement Quebec
Investment Support and Promotion Agency of Turkey
Jamaica Promotions Corporation (JAMPRO)
Kazakhstan Public-Private Partnership Centre
KDI (Korea Development Institute)
Kenya Revenue Authority
Kuwait Authority for Partnership Projects
KwaZulu-Natal Provincial Treasury
LA Metro
Leeds City Council, Public Private Partnerships Unit & Procurement Unit
Loan Programs Office of U.S. Department of Energy
Local Partnerships, UK
London Waste & Recycling Board
Los Angeles Housing Department
Los Angeles World Airports
Maryland Department of Transportation (MDOT)
Metroinx
Ministerio de Educacion Perú
Ministerio de Vivienda, Construcción y Saneamiento Perú
Ministry of Defence (France)
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Ministry of Defence (Nigeria)
Ministry of Defence (Netherlands)
Ministry of Defence (UK)
Ministry of Economy of Belarus, Institute for Economic Research (Belarus)
Ministry of Economy and Finance - Public-Private Partnership (PPP) Unit (Uruguay)
Ministry of Environment, Water & Agriculture (Saudi Arabia)
Ministry of Finance (Bosnia and Herzegovina)
Ministry of Finance (Netherlands)
Ministry of Finance (Singapore)
Ministry of Finance and Economy (Albania)
Ministry of Finance and the Economy (Trinidad)
Ministry of Finance, Investment Division (Bahrain)
Ministry of Housing and Infrastructure Development (Zambia)
Ministry of Infrastructure (Canada)
Ministry of Infrastructure and the Environment (Rijkswaterstaat)
Ministry of Public Works Republic of Indonesia
Ministry of Railways, Government of India
Ministry of Regional Development and Planning (Tunisia)
Ministry of Rural Development (India)
Ministry of Shipping (Bangladesh)
Ministry of Transport (Kenya)
Mission d'Appui aux Partenariats Public-Prive (MAPP)
MosgortransNilproekt
National Assembly for Wales
National Audit Office (UK)
National Automotive Council (Federal Ministry of Trade and Investment)
National Development Finance Agency (N DFA Ireland)
National Empowerment Fund (South Africa)
National Treasury (South Africa)
Network Rail Infrastructure Limited
New Jersey Transit
New York City Retirement System,
Comptroller's Office
New Zealand Transport Agency
North Carolina Department of Transportation
Northern Australia Infrastructure Facility
NSW Department of Education (Australia)
NSW Department of Industry (Australia)
NSW Treasury (Australia)
NSW Trade and Investment
NZCID
OFGEM (UK)
Ofwat (UK)
Ogun State Government PPP Office (Nigeria)
Ohio Department of Transportation (US)
ParticipatieMaatschappij Vlaanderen nv
Partnerships BC
Partnerships Victoria
Permanent Representation of the Kingdom of the Netherlands in Geneva
Pomorska Agencja Rozwoju Regionalnego S.A.
Port Authority of NY & NJ
ProChile
ProInversion
ProMexico
PT Sarana Multi Infrastruktur (Persero)
Public Investment Division, Ministry of Finance and Economic Planning, Ghana
Public Private Partnership (PPP) Office, Government of Bangladesh
Public-Private Partnership Development Centre (Russia)
Puerto Rico Public-Private Partnership Authority
Queensland Treasury
Railway Procurement Agency (RPA) (Ireland)
Republic of Turkey Prime Ministry
Republica Oriental del Uruguay
Rijksgewesten (Dutch Government Buildings Agency)
Rijkswacht (Netherlands)
Rwanda Development Board
Scottish Futures Trust
Scottish Government
SECO - Embassy of Switzerland in Indonesia
Secretary of Mines and Energy of the State Rio Grande do Sul
SEITT (Ministry of Transport, Spain)
South Africa Department of Trade & Industry
South African National Roads Agency
SSR0
Strategic Investment Board (SIB N. Ireland)
Sydney Motorway Corporation
Texas Department of Transportation
The Canadian Council for Public-Private Partnerships (CCPPP)
The Commonwealth Secretariat
The Investment Association
Transnet
Transport for London (TfL)
Transport for NSW (Australia)
Transport for Victoria
Transport Infrastructure Ireland
Udbudspartalen (Public Procurement Portal)
UK Trade and Investment
UNECE
UNEP Collaborating Centre for Climate & Sustainable Energy Finance (Germany)
Unità Tecnica Finanza di Progetto
Urban Land Institute, Los Angeles
US Agency International Development
US Department of Treasury
VIFG
Washington Department of Transportation
Other
Asociación para el Fomento de la Infraestructura Nacional – AFIN
Cepal
EDF Energy
Global Public Affairs
Hollis
Imagile Group
IMEXDI
InfraCo Africa
InfraCo Asia
KPA Unicon
Low Carbon Contracts Company
Moody's Analytics
NABU
Oxera Consulting LLP
Pinnacle Power
Rooftop Energy
Stockholm International Water Institute (SIWI)
Sunseap Group
TheCityUK
The Faithful Goose
Ventolines BV