

# IPFA Members 2021

## Lending Bank

ABN AMRO  
Allied Irish Banks, p.l.c.  
Australia & New Zealand Banking Group (ANZ)  
Bank of China  
Bank Gospodarstwa Krajowego (BGK)  
Bank of Ireland  
Bank of Tokyo Mitsubishi UFJ Ltd  
Barclays  
BayernLB  
Belfius Bank  
BNP Paribas Fortis  
BNY Mellon  
Cassa Depositi e prestiti SpA  
Cathay United Bank  
Clifford Capital Pte Ltd  
Commerzbank AG  
Commonwealth Bank of Australia  
Crédit Agricole Corporate & Investment Bank  
DBJ Europe Ltd  
DEG Invest  
Deka Bank Deutsche Girozentrale  
Deutsche Bank AG  
DNB Bank ASA  
DZ BANK AG  
Handelsbanken  
Helaba (Landesbank Hessen-Thüringen)  
HSBC  
ING Bank  
Intesa Sanpaolo  
International Investment Bank  
Investec Bank plc  
KBC Bank  
KfW IPEX-Bank  
KommunalKredit Austria AG  
Landesbank Baden-Württemberg (LBBW)  
Macquarie Group  
mBank SA  
N.V. Bank Nederlandse Gemeenten  
National Australia Bank  
National Bank of Abu Dhabi  
National Bank of Kuwait  
Natixis  
Nedbank Limited  
NN Investment Partners

NordLB  
Norinchukin Bank  
NWB Bank  
Pekao Bank  
QNB Finansbank A.Ş.  
Rabobank  
Rand Merchant Bank  
Shinsei International Limited  
Siemens Financial Services Ltd.  
Skandinaviska Enskilda Banken AB  
SMBC  
Société Générale  
T.C. Ziraat Bankası A.Ş.  
TSKB  
UK Green Investment Bank  
Westpac

## Investor / Fund / Asset Manager

Aberdeen Seyfarth Shaw LLP Investments  
AG Insurance  
Allianz Global Investors  
Amber Infrastructure  
AMP Capital Investors  
Arjun Infrastructure Partners Limited  
AustralianSuper  
Aviva Investors  
BAM PPP  
CaIPERS  
CBUS  
Columbia Threadneedle Investments  
DIF (Dutch Infrastructure Fund)  
Equitix Investment Management Ltd  
First State Super  
Foresight Group  
Fund Corporation for the Overseas Development of Japan's ICT and Postal Services  
GLIL  
Gravis Capital  
Hostplus  
Infracapital, M&G Investments  
Infranode  
InfraRed Capital Partners LLC  
John Laing plc  
Legal and General Investment Management  
Meridiam

Munich RE  
Mitsubishi Australia Ltd.  
Pacific Partnerships Pty Ltd  
Pension Protection Fund  
RPMI Railpen  
Sequoia Investment Management Company  
STAR Finance Group  
Sun Super  
TD Asset Management  
TD Partners  
Tetris Capital  
Transmission Investment  
West Midlands Pension Fund  
Wilmington Trust

## Insurance Advisor / Provider

Ampega  
Aon Limited  
Assured Guaranty  
BPL Global  
Gallagher  
Marsh  
Texel Finance  
VHIVA B.V.  
Willis Towers Watson

## Sponsor / Developer

Africa Investment and Integration Desk (AVID)  
JERA Co., Inc.  
Kajima Partnerships Limited  
Marubeni Australia Ltd  
Miahona  
Otary RS NV  
Plenary Group  
Port of Rotterdam Authority  
Robertson Capital Projects Ltd  
TINC Development Partners (TDP)

## Project Manager

Capella Capital  
FZ-LLC  
HCP  
Tideway  
Transurban

## Ratings Agency

DBRS  
Fitch Ratings

Kroll Bond Ratings  
Moody's Investors Service  
S&P Global  
Scope SE & Co. KGaA

## FM / Service Provider

Abu Dhabi Ports Company  
BGIS  
ENGIE  
The Nichols Group  
Sopra Banking Software  
Tieyhtiö Valtatie 7 Oy  
Ventia Pty Ltd

## Construction / Contractor

Acciona Concesiones S.L.  
Ballast Nedam Concessies  
Besix Group  
Budimex S.A  
Camara Colombiana de Infraestructura  
CybeLynx Limited  
Dutco Group  
Eiffage SA  
Ghella Pty Ltd  
Gulermak A.S.  
Halmar International  
HOCHTIEF PPP Solutions  
Jan De Nul N.V.  
John Holland  
Kiewit  
Mota-Engil Africa  
Parsons Corporation  
Rebel Group  
SNC-Lavalin  
SSB AG  
State Unitary Enterprise 'MosgortransNIIproekt'  
Strukton Integrale Projecten bv  
VolkerWessels

## Technical Advisor

AECOM  
Advisian  
Arcadis  
Arup (Ove Arup & Partners Ltd)  
Black & Veatch  
BTY  
Buildings Queensland

# IPFA Members 2021

Calcutta Group  
Capita Property and Infrastructure Ltd  
Codema - Dublin's Energy Agency  
GHD  
Hatch  
Infrata  
Jacobs  
Johnston Houston  
Khatib & Alami  
Kurrent Technologies  
MBMpl Pty Ltd  
Mott MacDonald  
Nexant  
Oslo Vognselskap AS  
Royal HaskoningDHV  
RPS Advisory Services  
Steer  
Technical Advisors Europe GmbH  
Turner & Townsend  
WSP

## Financial Advisor

Adara Partners  
Atlantic Partners Asia  
BDO LLP  
BMO Capital Markets Advisors  
CAPEX Advisors  
Deloitte  
DWPf Ltd  
EY  
Fieldstone  
Gridlines  
Iris Infrastructure Advisory  
Ironstone Capital Advisory  
JCRA  
KPMG  
Mazars  
Murty International Limited  
Newbridge Advisors LLP  
Numeritas  
Operis  
Planum Partners  
Portland Advisers  
PPP Power House  
Rowton Associates  
PwC  
QMPF LLP  
RSM Corporate Finance LLP

Swedish Export Credit Corporation

## Legal Advisor

A&L Goodbody  
Addleshaw Goddard  
AELEX  
Allen & Overy LLP  
Allens  
Anderson Mori & Tomotsune  
Anjarwalla & Khanna  
Arthur Cox  
Ashurst LLP  
Baker McKenzie  
Banwo & Ighodalo  
Bird & Bird LLP  
Bond Advocaten  
Borden Ladner Gervais LLP  
Borenus Attorneys Ltd  
Bowman Gilfillan Inc  
Brodies LLP  
Bryan Cave Leighton Paisner LLP  
Castrén & Snellman Attorneys Ltd  
Clayton Utz  
Clifford Chance  
Clyde & Co LLP  
CMS  
De Brauw Blackstone Westbroek  
Dentons  
Dittmar & Indrenius Attorneys  
DLA Piper  
Domanski Zakrzewski Palinka  
ENS Africa  
Eversheds Sutherland  
Fasken Martineau  
Freshfields Bruckhaus Deringer  
Gibson, Dunn & Crutcher LLP  
Gilbert & Tobin Lawyers  
Gowling WLG  
Grimaldi Studio Legale  
HabrackenRutten  
Hannes Snellman Attorneys Ltd  
Herbert Smith Freehills  
Hogan Lovells International LLP  
Houthoff Buruma  
HPP Attorneys Ltd  
Jacek Kosinski Adwokaci i Radcowie Prawni  
Jones Day  
K&L Gates LLP  
King & Spalding

King and Wood Mallesons  
Laga  
Latham & Watkins  
Ledwaba Mazwai  
Liedekerke  
Lindahl  
Linklaters LLP  
Loyens & Loeff N.V.  
Lydian  
MacRoberts  
Mannheimer Swartling  
Mason Hayes & Curran  
Mayer Brown International LLP  
McCann FitzGerald  
Michelmores  
Milbank  
Mills & Reeve LLP  
Minter Ellison Lawyers  
Morgan, Lewis & Bockius LLP  
Mori Hamada & Matsumoto  
Morrison & Foerster  
NautaDutilh N.V.  
Nishimura & Asahi  
Nixon Peabody  
Norton Rose Fulbright LLP  
Ogetto, Otachi and Company Advocates  
Pels Rijcken Droogleeveer Fortun  
Philip Lee Solicitors  
Pinsent Masons LLP  
RHTLaw Taylor Wessing LLP  
Roschier  
Shepherd and Wedderburn  
Shoosmiths LLP  
Simmons & Simmons  
Soliman, Hashish & Partners  
Squire Patton Boggs LLP  
Stephenson Harwood  
Stibbe  
SZA Schilling, Zutt & Anschutz  
Torys LLP  
Watson Farley & Williams  
Webber Wentzel  
White & Case LLP  
Winston & Strawn LLP

## IFIs / Development Bank / ECAs

African Development Bank  
African Export-Import Bank

African Trade Insurance Agency  
AgDevCo  
Asian Development Bank (ADB)  
Asian Infrastructure Investment Bank (AIIB)  
Black Sea Trade & Development Bank  
BNDES Central Bank of Brazil  
CAF Development Bank of Latin America  
California Infrastructure and Economic Development Bank (I-Bank)  
Central Bank Philippines (Bangko Sentral ng Pilipinas)  
Corporación Financiera de Desarrollo S.A. (COFIDE)  
Development Bank (I-Bank)  
Development Bank of Mongolia  
Development Bank of Southern Africa (DBSA)  
Development Bank of the Philippines  
Development Bank of Turkey  
European Bank for Reconstruction & Development (EBRD)  
European Investment Bank (EIB)  
Export Development Canada  
Export Finance and Insurance Corporation (EFIC)  
Export-Import Bank of the United States (EXIM)  
FMO (Netherlands)  
Financiera de Desarrollo Nacional (FDN)  
Indonesia Eximbank  
Indonesia Infrastructure Guarantee Fund  
Infrastructure Concession Regulatory Commission (ICRC)  
Infrastructure Development Bank of Zimbabwe  
International Finance Corporation (IFC)  
Inter-American Development Bank (IDB)  
Japan Bank for International Cooperation (JBIC)  
Mubadala Development Company  
New Development Bank (NDB)  
NEXI Singapore  
Nordic Investment Bank (NIB)  
NRW.BANK  
Overseas Private Investment

# IPFA Members 2021

Corporation (OPIC)  
The Export-Import Bank of Korea  
The World Bank  
Swedish Export Credit Corporation  
UK Export Finance

## Municipal / Local Authority

Australia Municipal Infrastructure Investment Unit (MIIU)  
Belfast City Council  
City of Atlanta  
City of Helsinki, Economic & Planning Centre, Development Division  
City of Johannesburg  
City of Tshwane  
City of Warsaw  
Edo State Government  
Ekurhuleni Metropolitan Municipality  
Moscow City Government

## Government Department / State Owned Agency

Abu Dhabi Water & Electricity Authority (ADWEA)  
Abuja Infrastructure Investment Centre (AIIC)  
ACT Government - Chief Minister and Treasury Directorate  
ACT Treasury  
Agencia Nacional de Infraestructura (ANI)  
Alberta Infrastructure, Government of Alberta  
Altradius Dutch State Business NV  
Amtrak  
Arizona Department of Transportation  
Austrade  
Authority for Electricity Regulation (Oman)  
Boreal Transport Norge AS  
Brunei Investment Agency  
Brussels Capital Region  
Bundesministerium der Finanzen (Federal Ministry of Finance)  
California Department of Transportation  
Canada Infrastructure Bank

Canadian Development Investment Corporation  
Canadian High Commission Trade Office  
CDC Group  
Centrum PPP  
Chicago Infrastructure Trust  
City of London Corporation  
Clean Energy Finance Corporation  
Commercial Law Development Program (US Dept. of Commerce)  
Commonwealth of Virginia's Office of Transportation Public-Private Partnerships  
Consulate General of Canada, Sydney  
Council of the Great Lakes Region  
Cross River State, Ministry of Special Projects (Nigeria)  
De Lijn Centrale Diensten  
Defence Materiel Organisation (Australia)  
Departamento Nacional De Planeacion (Colombia)  
Department for Environment Food and Rural Affairs (DEFRA) (UK)  
Department for Work and Pensions (UK)  
Department of Correctional Services (South Africa)  
Department of Defence (Australia)  
Department of Energy IPP Office (South Africa)  
Department of Finance (Philippines)  
Department of Health & Human Services (Australia)  
Department of Health & Social Care (UK)  
Department of Health, Western Cape Government (South Africa)  
Department of Infrastructure and Regional Development (Australia)  
Department for International Development (DFID) (UK)  
Department of Public Enterprises, South Africa  
Department of Public Works, Nassau County (US)  
Department of Transport (Abu Dhabi)  
Department of Transportation, Florida (US)  
Department Transport, PFI Unit

(UK)  
Department Transportation Virginia (Commonwealth of Virginia Governor's Office)  
Department of Treasury & Finance (Melbourne, Australia)  
Victorian Government, DEPI Capital Projects (Australia)  
Embassy of Brazil  
Embassy of Canada  
Embassy of Colombia  
Embassy of Japan, Ministry of Finance  
Embassy of Kazakhstan  
Embassy of Mexico, United Kingdom  
Embassy of Philippines  
Embassy of the Republic of Indonesia  
Environmental Defense Fund (Ireland)  
ESB International (Ireland)  
European Commission  
European Institute of Public Administration  
Ferrovie dello Stato Italiane  
Finance Ministry State of Northrhine Westfalia (Italy)  
Fiscal Policy Office, Ministry of Finance Indonesia  
Flemish Knowledge Centre PPP  
Fraser Health Authority  
Gauteng Department of Economic Development (South Africa)  
Gautrain Management Agency  
Georgia Department of Transportation (USA)  
Ghana Infrastructure Investment Fund  
Global Infrastructure Hub  
Goa Institute of Management  
Government of St. Vincent & Grenadines  
Government of the Republic of Moldova  
Government of Western Australia  
GuarantCo Management Company  
Hawkamah Institute for Corporate Governance  
Health Infrastructure (Australia)  
High Performance Transportation Enterprise, Colorado  
Highways England

HM Treasury, Infrastructure UK  
Illinois Department of Transportation (US)  
Indiana Department of Transportation (US)  
Infrastructure and Project Finance Agency  
Infrastructure Australia  
Infrastructure Lombard S.p.A  
Infrastructure New Zealand  
Infrastructure Ontario  
Institute for Emerging Issues (US)  
International Energy Agency (France)  
International Enterprise (IE) Singapore  
Invest Chile  
Invest in Finland  
Invest Lithuania  
Investissement Quebec  
Investment Support and Promotion Agency of Turkey  
Jamaica Promotions Corporation (JAMPRO)  
Kazakhstan Public-Private Partnership Centre  
KDI (Korea Development Institute)  
Kenya Revenue Authority  
Kuwait Authority for Partnership Projects  
KwaZulu-Natal Provincial Treasury  
LA Metro  
Leeds City Council, Public Private Partnerships Unit & Procurement Unit  
Loan Programs Office of U.S. Department of Energy  
Local Partnerships, UK  
London Waste & Recycling Board  
Los Angeles Housing Department  
Los Angeles World Airports  
Maryland Department of Transport (MDOT)  
Metrolinx  
Ministerio de Educación Perú  
Ministerio de Vivienda, Construcción y Saneamiento Perú  
Ministry of Defence (France)  
Ministry of Defence (Nigeria)  
Ministry of Defence (Netherlands)  
Ministry of Defence (UK)  
Ministry of Economy of Belarus,

# IPFA Members 2021

Institute for Economic Research (Belarus)	Northern Australia Infrastructure Facility	Indonesia	NABU
Ministry of Economy and Finance – Public-Private Partnership (PPP) Unit (Uruguay)	NSW Department of Education (Australia)	Secretary of Mines and Energy of the State Rio Grande do Sul	Oxera Consulting LLP
Ministry of Environment, Water & Agriculture (Saudi Arabia)	NSW Department of Industry (Australia)	SEITT (Ministry of Transport, Spain)	Pinnacle Power
Ministry of Finance (Bosnia and Herzegovina)	NSW Treasury (Australia)	South Africa Department of Trade & Industry	Rivoir Capital b.v.
Ministry of Finance (Netherlands)	NSW Trade and Investment	South African National Roads Agency	Rooftop Energy
Ministry of Finance (Singapore)	NZCID	SSRO	Stockholm International Water Institute (SIWI)
Ministry of Finance and Economy (Albania)	OFGEM (UK)	Strategic Investment Board (SIB N. Ireland)	Sunseap Group
Ministry of Finance and the Economy (Trinidad)	Ofwat (UK)	Sydney Motorway Corporation	TheCityUK
Ministry of Finance, Investment Division (Bahrain)	Ogun State Government PPP Office (Nigeria)	Texas Department of Transportation	The Faithful+Gould
Ministry of Housing and Infrastructure Development (Zambia)	Ohio Department of Transportation (US)	The Canadian Council for Public-Private Partnerships (CCPPP)	Ventolines BV
Ministry of Infrastructure (Canada)	ParticipatieMaatschappij Vlaanderen nv	The Commonwealth Secretariat	
Ministry of Infrastructure and the Environment (Rijkswaterstaat)	Partnerships BC	The Investment Association	
Ministry of Public Works Republic of Indonesia	Partnerships Victoria	Transnet	
Ministry of Railways, Government of India	Permanent Representation of the Kingdom of the Netherlands in Geneva	Transport for London (TfL)	
Ministry of Regional Development and Planning (Tunisia)	Pomorska Agencja Rozwoju Regionalnego S.A.	Transport for NSW (Australia)	
Ministry of Rural Development (India)	Port Authority of NY & NJ	Transport for Victoria	
Ministry of Shipping (Bangladesh)	ProChile	Transport Infrastructure Ireland	
Ministry of Transport (Kenya)	ProInversion	Udbudsportalen (Public Procurement Portal)	
Mission d'Appui aux Partenariats Public-Prive (MAPPP)	ProMexico	UK Trade and Investment	
MosgortransNIIproekt	PT Sarana Multi Infrastruktur (Persero)	UNECE	
National Assembly for Wales	Public Investment Division, Ministry of Finance and Economic Planning, Ghana	UNEP Collaborating Centre for Climate & Sustainable Energy Finance (Germany)	
National Audit Office (UK)	Public Private Partnership (PPP) Office, Government of Bangladesh	Unità Tecnica Finanza di Progetto	
National Automotive Council (Federal Ministry of Trade and Investment)	Public-Private Partnership Development Centre (Russia)	Urban Land Institute, Los Angeles	
National Development Finance Agency (NDFA Ireland)	Puerto Rico Public-Private Partnership Authority	US Agency International Development	
National Empowerment Fund (South Africa)	Queensland Treasury	US Department of Treasury	
National Treasury (South Africa)	Railway Procurement Agency (RPA) (Ireland)	VIFG	
Network Rail Infrastructure Limited	Republic of Turkey Prime Ministry	Washington Department of Transportation	
New Jersey Transit	Republica Oriental del Uruguay		
New York City Retirement System, Comptroller's Office	Rijksgebouwendienst (Dutch Government Buildings Agency)	<b>Other</b>	
New Zealand Transport Agency	Rijksvastgoedbedrijf	Asociación para el Fomento de la Infraestructura Nacional – AFIN	
North Carolina Department of Transportation	Roads and Maritime Services (Australia)	Cepal	
	Rwanda Development Board	EDF Energy	
	Scottish Futures Trust	Hollis	
	Scottish Government	IMEXDI	
	SECO – Embassy of Switzerland in	InfraCo Africa	
		InfraCo Asia	
		Infrastructure Asia	
		Low Carbon Contracts Company	
		Moody's Analytics	