

IPFA



**Connecting and
empowering the world
of infrastructure and
project financing**

About us



IPFA is the global professional association that connects and promotes the collective interests of both public & private sector organisations, and professional individuals involved in infrastructure and energy project financing.

We are independent and don't exist to make a profit. We are funded and guided by our members, which include the industry's leading investors, lenders, advisors, developers, sponsors and government institutions active in infrastructure and energy markets around the world.

For more than 20 years IPFA has provided the infrastructure and energy industry with a home for thought leadership, networking and professional development.

We have earned a reputation for being committed to connecting, empowering and representing our members and key constituencies with the aim of contributing to driving continuous progress for the benefit of the industry in every sector and region.

"IPFA is more than a network. Its unique power comes from the connections it can create and how these can be leveraged."

Objectives

We are committed to driving continuous progress in infrastructure and project financing through:

Connecting

As the only global network for professionals and organisations involved in every aspect of energy and infrastructure project financing, we know that the real power of a network comes from the connections it enables and the unique ways these benefit our members and the industry, by bringing all parties together at local, regional and international levels.

Empowering

Beyond developing and maintaining a global network which enables sharing of best practice and intelligence, we believe that, as a not-for-profit professional association, one of our key contributions comes through our commitment to empower, promote and support every initiative developed by our members and stakeholders to ensure they achieve the best outcomes.

Progressing

Through our events, educational programmes and initiatives - including the Future Leaders Network - we are committed to the continual progression of the global industry and every professional individual that we are proud to have as members. Our aim is to enable and support them to work collaboratively, remain relevant and drive change in a positive and inclusive way.

Representing

As the leading independent global professional association, we have been created by professionals for professionals and exist to represent professional interest. Whilst we do not lobby, we do engage in consultations with political stakeholders to ensure that they understand the business impact of policy decisions. As such, we are committed to representing the collective voice of the industry fairly, and in a way that consistently supports positive outcomes.

IPFA Membership

Private sector membership is based on an annual corporate fee. Public sector organisations are entitled to join as honorary members, free of charge. Being a member of IPFA provides access to valued services, including connecting with an international network, sharing knowledge, and developing industry skills.



Outreach

Expand your network & promote your brand to 20k contacts

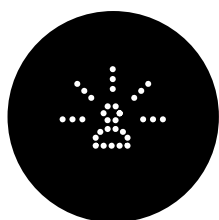
- Host a session on a topic of your choice.
- Opportunities to participate as speakers.
- Facilitated introductions with any of our global contacts.
- Share your publications & reports with our international membership base.



Webinars & online content

Access to interactive webinars & on-demand library

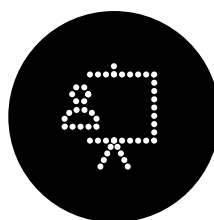
- Interactive webinars offering expert, convenient and timely information on today's hottest topics.
- Event summaries & presentation slides from IPFA events around the world.
- Video interviews with key industry figures



Future Leaders Network

Develop your next generation of leaders

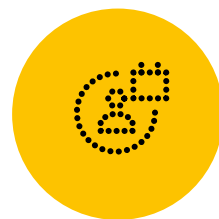
- A global community designed to support professional development.
- Opportunities to develop soft skills, keep up to date with industry trends and connect with peers.
- Interactive and social briefings, webinars, quizzes and site visits.



Training

Educational programmes offered to members at a discounted rate

- Aims to develop a greater understanding of the industry.
- Interactive discussions, working groups and case studies featured in all programmes.
- Faculty of senior practitioners who have first-hand experience and practical knowledge of the industry.
- Bespoke, in-house training available.



Global events & working groups

100+ briefings focused on infrastructure & energy

- An annual programme of over 100 industry events, webinars, workshops and consultations, all of which are free of charge for members.
- Shape the future of the industry through collaborative discussion. We respond to consultations, providing members with the opportunity to contribute their views, ideas & solutions as part of a collective voice.
- Members receive exclusive discounts and trials for industry conferences and intelligence subscriptions.

For more information visit ipfa.org

IPFA Members 2021

Lending Bank

ABN AMRO
Allied Irish Banks, p.l.c.
Australia & New Zealand Banking Group (ANZ)
Bank Gospodarstwa Krajowego (BGK)
Bank of Ireland
Bank of Tokyo Mitsubishi UFJ Ltd
Barclays
Belfius Bank
BNP Paribas Fortis
BNY Mellon
Cassa Depositi e prestiti SpA
Cathay United Bank
Clifford Capital Pte Ltd
Commerzbank AG
Commonwealth Bank of Australia
Crédit Agricole Corporate & Investment Bank
DBJ Europe Ltd
DEG Invest
Deka Bank Deutsche Girozentrale
Deutsche Bank AG
DNB Bank ASA
DZ BANK AG
Handelsbanken
Helaba (Landesbank Hessen-Thüringen)
HSBC
ING Bank
Intesa Sanpaolo
International Investment Bank
Investec Bank plc
KBC Bank
KfW IPEX-Bank
KommunalKredit Austria AG
Landesbank Baden-Württemberg (LBBW)
Macquarie Group
mBank SA
National Australia Bank
National Bank of Abu Dhabi
National Bank of Kuwait
Natixis
Nedbank Limited
NN Investment Partners
NordLB
Norinchukin Bank
NWB Bank

QNB Finansbank A.Ş.
Rabobank
Rand Merchant Bank
Shinsei International Limited
Siemens Financial Services Ltd.
Skandinaviska Enskilda Banken AB SMBC
Société Générale
T.C. Ziraat Bankası A.Ş.
TSKB
UK Green Investment Bank
Westpac

Investor / Fund / Asset Manager

AG Insurance
Allianz Global Investors
Amber Infrastructure
Arjun Infrastructure Partners Limited
AustralianSuper
Aviva Investors
BAM PPP
CalPERS
CBUS
Columbia Threadneedle Investments
DIF (Dutch Infrastructure Fund)
Equitix Investment Management Ltd
First State Super
Foresight Group
Fund Corporation for the Overseas Development of Japan's ICT and Postal Services
GLIL
Hostplus
Infracapital, M&G Investments
Infranode
InfraRed Capital Partners LLC
John Laing plc
Legal and General Investment Management
Meridiam
Munich RE
Mitsubishi Australia Ltd.
Pacific Partnerships Pty Ltd
Pension Protection Fund
RPMI Railpen
Sequoia Investment Management Company
STAR Finance Group

Sun Super
Surbana Jurong Capital
TD Asset Management
TD Partners
Transmission Investment
West Midlands Pension Fund
Wilmington Trust

Insurance Advisor / Provider

Ampega
Assured Guaranty
BPL Global
Gallagher
Marsh
The Texel Group
Willis Towers Watson

Sponsor / Developer

Africa Investment and Integration Desk (AVID)
JERA Co., Inc.
Kajima Partnerships Limited
Marubeni Australia Ltd
Miahona
Otary RS NV
Plenary Group
Port of Rotterdam Authority
Robertson Capital Projects Ltd
TINC Development Partners (TDP)

Project Manager

Capella Capital
FZ-LLC
Veracity

Ratings Agency

DBRS
Fitch Ratings
Kroll Bond Ratings
Moody's Investors Service
S&P Global
Scope SE & Co. KGaA

FM / Service Provider

Abu Dhabi Ports Company
BGIS
The Nichols Group
Sopra Banking Software
Tieyhtiö Valtatie 7 Oy

Ventia Pty Ltd

Construction / Contractor

Acciona Concesiones S.L.
Ballast Nedam Concessies
Besix Group
Budimex S.A
Camara Colombiana de Infraestructura
CybeLynx Limited
Dutco Group
Eiffage SA
GNH Projects
Gulermak A.S.
Halmar International
HOCHTIEF PPP Solutions
Jan De Nul N.V.
John Holland
Kiewit
Mota-Engil Africa
Parsons Corporation
Rebel Group
SNC-Lavalin
SSB AG
State Unitary Enterprise 'MosgortransNIIproekt'
Strukton Integrale Projecten bv

Technical Advisor

AECOM
Advisian
Arcadis
Arup (Ove Arup & Partners Ltd)
Buildings Queensland
Capita Property and Infrastructure Ltd
Codema - Dublin's Energy Agency
GHD
Hatch
Infrata
Jacobs
Khatib & Alami
Kurrent Technologies
MBMpl Pty Ltd
Mott MacDonald
Nexant
Oslo Vognselskap AS
Royal HaskoningDHV
RPS Advisory Services

IPFA Members 2021

Steer
Technical Advisors Europe GmbH
Turner & Townsend
WSP

Financial Advisor

Adara Partners
Atlantic Partners Asia
BDO LLP
BMO Capital Markets
Advisors
CAPEX Advisors
Cubelynx Limited
Deloitte
DWPFLtd
EY
Fieldstone
Gridlines
Infrastructure Advisors LLC
Ironstone Capital Advisory
JCRA
KPMG
Mazars
Murty International Limited
Newbridge Advisors LLP
Operis
Planum Partners
Portland Advisers
Rowton Associates
PwC
QMPF LLP
RSM Corporate Finance LLP
Swedish Export Credit Corporation

Legal Advisor

Addleshaw Goddard
AELEX
Allen & Overy LLP
Allens
Anderson Mori & Tomotsune
Arthur Cox
Ashurst LLP
Baker McKenzie
Banwo & Ighodalo
Bird & Bird LLP
Bond Advocaten
Borden Ladner Gervais LLP
Bowman Gilfillan Inc
Bridgewater Advisors Ltd

Brodies LLP
Bryan Cave Leighton Paisner LLP
Castrén & Snellman Attorneys Ltd
Clayton Utz
Clifford Chance
Clyde & Co LLP
CMS
De Brauw Blackstone Westbroek
Dentons
Dittmar & Indrenius Attorneys
DLA Piper
Domanski Zakrzewski Palinka
ENS Africa
Eversheds Sutherland
Fasken Martineau
Freshfields Bruckhaus Deringer
Gibson, Dunn & Crutcher LLP
Gilbert & Tobin Lawyers
Gowling WLG
Grimaldi Studio Legale
HabrackenRutten
Hannes Snellman Attorneys Ltd
Herbert Smith Freehills
Hogan Lovells International LLP
Houthoff Buruma
HPP Attorneys Ltd
Jones Day
K&L Gates LLP
King & Spalding
King and Wood Mallesons
Laga
Latham & Watkins
Ledwaba Mazwai
Liedekerke
Lindahl
Linklaters LLP
Loyens & Loeff N.V.
Lydian
MacRoberts
Mannheimer Swartling
Mason Hayes & Curran
Mayer Brown International LLP
McCann FitzGerald
Michelmores
Milbank
Mills & Reeve LLP
Minter Ellison Lawyers
Morgan, Lewis & Bockius LLP
Mori Hamada & Matsumoto

Morrison & Foerster
NautaDutilh N.V.
Nishimura & Asahi
Nixon Peabody
Norton Rose Fulbright LLP
Ogetto, Otachi and Company
Advocates
Pels Rijcken Droogleeveer Fortun
Philip Lee Solicitors
Pinsent Masons LLP
Roschier
Shepherd and Wedderburn
Shoosmiths LLP
Simmons & Simmons
Soliman, Hashish & Partner
Stephenson Harwood
Stibbe
SZA Schilling, Zutt & Anschütz
Torys LLP
Watson Farley & Williams
Webber Wentzel
White & Case LLP
Winston & Strawn LLP

IFIs / Development Bank / ECAs

African Development Bank
African Export-Import Bank
African Trade Insurance Agency
AgDevCo
Asian Development Bank (ADB)
Asian Infrastructure Investment
Bank (AIIB)
Black Sea Trade & Development
Bank
BNDES Central Bank of Brazil
CAF Development Bank of Latin
America
California Infrastructure and
Economic Development Bank
(I-Bank)
Central Bank Philippines (Bangko
Sentral ng Pilipinas)
Corporación Financiera de
Desarrollo S.A. (COFIDE)
Development Bank (I-Bank)
Development Bank of Mongolia
Development Bank of Southern
Africa (DBSA)
Development Bank of the
Philippines
Development Bank of Turkey

European Bank for Reconstruction
& Development (EBRD)
European Investment Bank (EIB)
Export Development Canada
Export Finance and Insurance
Corporation (EFIC)
Export-Import Bank of the United
States (EXIM)
FMO (Netherlands)
Financiera de Desarrollo Nacional
(FDN)
Indonesia Eximbank
Indonesia Infrastructure
Guarantee Fund
Infrastructure Concession
Regulatory Commission (ICRC)
Infrastructure Development Bank
of Zimbabwe
International Finance Corporation
(IFC)
Inter-American Development Bank
(IDB)
Japan Bank for International
Cooperation (JBIC)
Mubadala Development Company
New Development Bank (NDB)
NEXI Singapore
Nordic Investment Bank (NIB)
NRW.BANK
Overseas Private Investment
Corporation (OPIC)
The Export-Import Bank of Korea
The World Bank
Swedish Export Credit Corporation
UK Export Finance

Municipal / Local Authority

Australia Municipal Infrastructure
Investment Unit (MIIU)
Belfast City Council
City of Atlanta
City of Helsinki, Economic &
Planning Centre, Development
Division
City of Johannesburg
City of Tshwane
City of Warsaw
Edo State Government
Ekurhuleni Metropolitan
Municipality
Moscow City Government

IPFA Members 2021

Government Department / State Owned Agency

Abu Dhabi Water & Electricity
Authority (ADWEA)

Abuja Infrastructure Investment
Centre (AIIC)

ACT Government - Chief Minister
and Treasury Directorate

ACT Treasury

Agencia Nacional de
Infraestructura (ANI)

Alberta Infrastructure,
Government of Alberta

Altradius Dutch State Business NV
Amtrak

Arizona Department of
Transportation

Austrade

Authority for Electricity
Regulation (Oman)

Boreal Transport Norge AS

Brunei Investment Agency

Brussels Capital Region

Bundesministerium der Finanzen
(Federal Ministry of Finance)

California Department of
Transportation

Canada Infrastructure Bank

Canadian Development Investment
Corporation

Canadian High Commission Trade
Office

CDC Group

Centrum PPP

Chicago Infrastructure Trust

City of London Corporation

Clean Energy Finance Corporation

Commercial Law Development
Program (US Dept. of Commerce)

Commonwealth of Virginia's Office
of Transportation Public-Private
Partnerships

Consulate General of Canada,
Sydney

Council of the Great Lakes Region

Cross River State, Ministry of
Special Projects (Nigeria)

De Lijn Centrale Diensten

Defence Materiel Organisation
(Australia)

Departamento Nacional De
Planeacion (Colombia)

Department for Environment Food
and Rural Affairs (DEFRA) (UK)

Department for Work and Pensions
(UK)

Department of Correctional
Services (South Africa)

Department of Defence (Australia)

Department of Energy IPP Office
(South Africa)

Department of Finance
(Philippines)

Department of Health & Human
Services (Australia)

Department of Health & Social
Care (UK)

Department of Health, Western
Cape Government (South Africa)

Department of Infrastructure and
Regional Development (Australia)

Department for International
Development (DFID) (UK)

Department of Public Enterprises,
South Africa

Department of Public Works,
Nassau County (US)

Department of Transport (Abu
Dhabi)

Department of Transportation,
Florida (US)

Department Transport, PFI Unit
(UK)

Department Transportation
Virginia (Commonwealth of
Virginia Governor's Office)

Department of Treasury & Finance
(Melbourne, Australia)

Victorian Government, DEPI
Capital Projects (Australia)

Embassy of Brazil

Embassy of Canada

Embassy of Colombia

Embassy of Japan, Ministry of
Finance

Embassy of Kazakhstan

Embassy of Mexico, United
Kingdom

Embassy of Philippines

Embassy of the Republic of
Indonesia

Environmental Defense Fund
(Ireland)

ESB International (Ireland)

European Commission

European Institute of Public
Administration

Ferrovie dello Stato Italiane

Finance Ministry State of
Northrhine Westfalia (Italy)

Fiscal Policy Office, Ministry of
Finance Indonesia

Flemish Knowledge Centre PPP

Fraser Health Authority

Gauteng Department of Economic
Development (South Africa)

Gautrain Management Agency

Georgia Department of
Transportation (USA)

Ghana Infrastructure Investment
Fund

Global Infrastructure Hub

Goa Institute of Management

Government of St. Vincent &
Grenadines

Government of the Republic of
Moldova

Government of Western Australia

GuarantCo Management Company

Hawkamah Institute for Corporate
Governance

Health Infrastructure (Australia)

High Performance Transportation
Enterprise, Colorado

Highways England

HM Treasury, Infrastructure UK

Illinois Department of
Transportation (US)

Indiana Department of
Transportation (US)

Infrastructure and Project Finance
Agency

Infrastructure Asia

Infrastructure Australia

Infrastructure Lombarde S.p.A

Infrastructure New Zealand

Infrastructure Ontario

Institute for Emerging Issues (US)

International Energy Agency
(France)

International Enterprise (IE)
Singapore

Invest Chile

Invest in Finland

Invest Lithuania

Investissement Quebec

Investment Support and
Promotion Agency of Turkey

Jamaica Promotions Corporation
(JAMPRO)

Kazakhstan Public-Private
Partnership Centre

KDI (Korea Development Institute)

Kenya Revenue Authority

Kuwait Authority for Partnership
Projects

KwaZulu-Natal Provincial Treasury
LA Metro

Leeds City Council, Public Private
Partnerships Unit & Procurement
Unit

Loan Programs Office of U.S.
Department of Energy

Local Partnerships, UK

London Waste & Recycling Board

Los Angeles Housing Department

Los Angeles World Airports

Maryland Department of Transport
(MDOT)

Metrolinx

Ministerio de Educación Perú

Ministerio de Vivienda,
Construcción y Saneamiento Perú

Ministry of Defence (France)

Ministry of Defence (Nigeria)

Ministry of Defence (Netherlands)

Ministry of Defence (UK)

Ministry of Economy of Belarus,
Institute for Economic Research
(Belarus)

Ministry of Economy and Finance
- Public-Private Partnership (PPP)
Unit (Uruguay)

Ministry of Environment, Water &
Agriculture (Saudi Arabia)

Ministry of Finance (Bosnia and
Herzegovina)

Ministry of Finance (Netherlands)

Ministry of Finance (Singapore)

Ministry of Finance and Economy
(Albania)

Ministry of Finance and the
Economy (Trinidad)

Ministry of Finance, Investment
Division (Bahrain)

Ministry of Funds & Regional Policy,
(Poland)

Ministry of Housing and
Infrastructure Development
(Zambia)

IPFA Members 2021

Ministry of Infrastructure (Canada)
 Ministry of Infrastructure and the Environment (Rijkswaterstaat)
 Ministry of Public Works Republic of Indonesia
 Ministry of Railways, Government of India
 Ministry of Regional Development and Planning (Tunisia)
 Ministry of Rural Development (India)
 Ministry of Shipping (Bangladesh)
 Ministry of Transport (Kenya)
 Mission d'Appui aux Partenariats Public-Prive (MAPPP)
 MosgortransNIIproekt
 National Assembly for Wales
 National Audit Office (UK)
 National Automotive Council (Federal Ministry of Trade and Investment)
 National Development Finance Agency (NDFA Ireland)
 National Empowerment Fund (South Africa)
 National Treasury (South Africa)
 Network Rail Infrastructure Limited
 New Jersey Transit
 New York City Retirement System, Comptroller's Office
 New Zealand Transport Agency
 North Carolina Department of Transportation
 Northern Australia Infrastructure Facility
 NSW Department of Education (Australia)
 NSW Department of Industry (Australia)
 NSW Treasury (Australia)
 NSW Trade and Investment NZCID
 OFGEM (UK)
 Ofwat (UK)
 Ogun State Government PPP Office (Nigeria)
 Ohio Department of Transportation (US)
 ParticipatieMaatschappij Vlaanderen nv
 Partnerships BC
 Partnerships Victoria

Permanent Representation of the Kingdom of the Netherlands in Geneva
 Pomorska Agencja Rozwoju Regionalnego S.A.
 Port Authority of NY & NJ
 ProChile
 ProInversion
 ProMexico
 PT Sarana Multi Infrastruktur (Persero)
 Public Investment Division, Ministry of Finance and Economic Planning, Ghana
 Public Private Partnership (PPP) Office, Government of Bangladesh
 Public-Private Partnership Development Centre (Russia)
 Puerto Rico Public-Private Partnership Authority
 Queensland Treasury
 Railway Procurement Agency (RPA) (Ireland)
 Republic of Turkey Prime Ministry
 Republica Oriental del Uruguay
 Rijksgebouwendienst (Dutch Government Buildings Agency)
 Rijksvastgoedbedrijf
 Roads and Maritime Services (Australia)
 Rwanda Development Board
 Scottish Futures Trust
 Scottish Government
 SECO - Embassy of Switzerland in Indonesia
 Secretary of Mines and Energy of the State Rio Grande do Sul
 SEITT (Ministry of Transport, Spain)
 South Africa Department of Trade & Industry
 South African National Roads Agency
 SSRO
 Strategic Investment Board (SIB N. Ireland)
 Sydney Motorway Corporation
 Texas Department of Transportation
 The Canadian Council for Public-Private Partnerships (CCPPP)
 The Commonwealth Secretariat
 The Investment Association

Transnet
 Transport for London (TfL)
 Transport for NSW (Australia)
 Transport for Victoria
 Transport Infrastructure Ireland
 Udbudsportalen (Public Procurement Portal)
 UK Export Finance
 UK Trade and Investment
 UNECE
 UNEP Collaborating Centre for Climate & Sustainable Energy Finance (Germany)
 Unità Tecnica Finanza di Progetto
 Urban Land Institute, Los Angeles
 US Agency International Development
 US Department of Treasury
 VIFG
 Washington Department of Transportation

Other

Asociación para el Fomento de la Infraestructura Nacional - AFIN
 Cepal
 EDF Energy
 Hollis
 IMEXDI
 InfraCo Africa
 InfraCo Asia
 Infrastructure Asia
 Lloyd's Register Foundation
 Low Carbon Contracts Company
 Moody's Analytics
 NABU
 Oxera Consulting LLP
 Pinnacle Power
 Rivoir Capital b.v.
 Stockholm International Water Institute (SIWI)
 Sunseap Group
 TheCityUK
 The Faithful Goose
 Ventolines BV
 Wärtasilä Singapore Pte Ltd

2021 IPFA Membership Form

Membership is on a corporate basis;
please complete this form and return by
email to membership@ipfa.org

Organisation name

Contact name

Organisation address

Position

Contact telephone

Contact email

Please select membership category - fees exclude VAT

<input checked="" type="checkbox"/> Global	GBP £4,120 EUR €5,655 USD \$6,610 CAD \$7,055 AUD \$8,765
<input checked="" type="checkbox"/> Americas	USD \$3,200 CAD \$4,300
<input checked="" type="checkbox"/> Canada	CAD \$2,260
<input checked="" type="checkbox"/> US	USD \$2,495
<input checked="" type="checkbox"/> APAC	AUD \$5,295
<input checked="" type="checkbox"/> Australia	AUD \$4,075
<input checked="" type="checkbox"/> Asia	USD \$1,545
<input checked="" type="checkbox"/> Japan	USD \$975

<input checked="" type="checkbox"/> Combined Europe	EUR €3,765 GBP £3,175
<input checked="" type="checkbox"/> UK & Ireland	GBP £2,305
<input checked="" type="checkbox"/> Scotland	GBP £695
<input checked="" type="checkbox"/> Ireland & Northern Ireland	EUR €1,015
<input checked="" type="checkbox"/> Continental Europe	EUR €1,860
<input checked="" type="checkbox"/> Nordic Region	EUR €1,085
<input checked="" type="checkbox"/> Continental Europe & Nordic Region (excludes UK & Ire)	EUR €2,380
<input checked="" type="checkbox"/> Turkey	EUR €895
<input checked="" type="checkbox"/> Africa & Middle East	GBP £940
<input checked="" type="checkbox"/> Africa	ZAR R10,379 GBP £565
<input checked="" type="checkbox"/> Middle East	GBP £765

<input checked="" type="checkbox"/> Honorary (Available to Public Sector)	Free of Charge
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I/We wish to pay by:

- (BACS) Bank Transfer Cheque
 Credit or Debit Card

I/We wish to pay in:

- £ GBP € EUR \$ USD \$ CAD \$ AUD R ZAR \$ NZD

I, the undersigned, an employee of

, am authorised to organise membership of IPFA

Signature

Date

Please note: Membership runs on an annual basis from January-December. An invoice will be issued upon receipt of this form and will contain details of how to pay. If you are interested in combining branches, please contact us for more information. All prices exclude VAT (applicable when paying from the UK). IPFA is the trading name of The Project Finance Association, a company limited by guarantee. Registered Office 38 Chancery Lane, London WC2A 1EN, Registered No. 3592310 (England & Wales) VAT No. 735854994