

IPFA



**Connecting and
empowering the world
of infrastructure and
project financing**

About us



IPFA is the global professional association that connects and promotes the collective interests of both public & private sector organisations, and professional individuals involved in infrastructure and energy project financing.

We are independent and don't exist to make a profit. We are funded and guided by our members, which include the industry's leading investors, lenders, advisors, developers, sponsors and government institutions active in infrastructure and energy markets around the world.

For more than 20 years IPFA has provided the infrastructure and energy industry with a home for thought leadership, networking and professional development.

We have earned a reputation for being committed to connecting, empowering and representing our members and key constituencies with the aim of contributing to driving continuous progress for the benefit of the industry in every sector and region.

"IPFA is more than a network. Its unique power comes from the connections it can create and how these can be leveraged."

Objectives

We are committed to driving continuous progress in infrastructure and project financing through:

Connecting

As the only global network for professionals and organisations involved in every aspect of energy and infrastructure project financing, we know that the real power of a network comes from the connections it enables and the unique ways these benefit our members and the industry, by bringing all parties together at local, regional and international levels.

Empowering

Beyond developing and maintaining a global network which enables sharing of best practice and intelligence, we believe that, as a not-for-profit professional association, one of our key contributions comes through our commitment to empower, promote and support every initiative developed by our members and stakeholders to ensure they achieve the best outcomes.

Progressing

Through our events, educational programmes and initiatives - including the Future Leaders Network - we are committed to the continual progression of the global industry and every professional individual that we are proud to have as members. Our aim is to enable and support them to work collaboratively, remain relevant and drive change in a positive and inclusive way.

Representing

As the leading independent global professional association, we have been created by professionals for professionals and exist to represent professional interest. Whilst we do not lobby, we do engage in consultations with political stakeholders to ensure that they understand the business impact of policy decisions. As such, we are committed to representing the collective voice of the industry fairly, and in a way that consistently supports positive outcomes.

IPFA Membership

Private sector membership is based on an annual corporate fee. Public sector organisations are entitled to join as honorary members, free of charge. Being a member of IPFA provides access to valued services, including connecting with an international network, sharing knowledge, and developing industry skills.



Outreach

Expand your network & promote your brand to 20k contacts

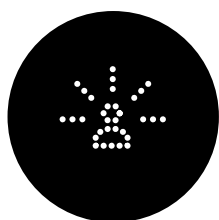
- Host a session on a topic of your choice.
- Opportunities to participate as speakers.
- Facilitated introductions with any of our global contacts.
- Share your publications & reports with our international membership base.



Webinars & online content

Access to interactive webinars & on-demand library

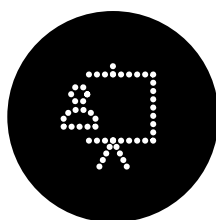
- Interactive webinars offering expert, convenient and timely information on today's hottest topics.
- Event summaries & presentation slides from IPFA events around the world.
- Video interviews with key industry figures



Future Leaders Network

Develop your next generation of leaders

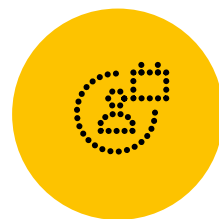
- A global community designed to support professional development.
- Opportunities to develop soft skills, keep up to date with industry trends and connect with peers.
- Interactive and social briefings, webinars, quizzes and site visits.



Training

Educational programmes offered to members at a discounted rate

- Aims to develop a greater understanding of the industry.
- Interactive discussions, working groups and case studies featured in all programmes.
- Faculty of senior practitioners who have first-hand experience and practical knowledge of the industry.
- Bespoke, in-house training available.



Global events & working groups

100+ briefings focused on infrastructure & energy

- An annual programme of over 100 industry events, webinars, workshops and consultations, all of which are free of charge for members.
- Shape the future of the industry through collaborative discussion. We respond to consultations, providing members with the opportunity to contribute their views, ideas & solutions as part of a collective voice.
- Members receive exclusive discounts and trials for industry conferences and intelligence subscriptions.

For more information visit ipfa.org

IPFA Members 2021

Lending Bank

ABN AMRO
Allied Irish Banks, p.l.c.
Australia & New Zealand Banking Group (ANZ)
Bank Gospodarstwa Krajowego (BGK)
Bank of Ireland
Bank of Tokyo Mitsubishi UFJ Ltd
Bank Pekao S.A.
Barclays
Belfius Bank
BNP Paribas Fortis
BNY Mellon
Cassa Depositi e prestiti SpA
Cathay United Bank
Clifford Capital Pte Ltd
Commerzbank AG
Commonwealth Bank of Australia
Crédit Agricole Corporate & Investment Bank
DBJ Europe Ltd
DEG Invest
Deka Bank Deutsche Girozentrale
Deutsche Bank AG
DNB Bank ASA
DZ BANK AG
Handelsbanken
Helaba (Landesbank Hessen-Thüringen)
HSBC
ING Bank
Intesa Sanpaolo
Investec Bank plc
KBC Bank
KfW IPEX-Bank
KommunalKredit Austria AG
Landesbank Baden-Württemberg (LBBW)
Macquarie Group
mBank SA
National Australia Bank
National Bank of Abu Dhabi
National Bank of Kuwait
Natixis
Nedbank Limited
NN Investment Partners
NordLB
Norinchukin Bank
NWB Bank

QNB Finansbank A.Ş.
Rabobank
Rand Merchant Bank
Shinsei International Limited
Siemens Financial Services Ltd.
Skandinaviska Enskilda Banken AB SMBC
Société Générale
T.C. Ziraat Bankası A.Ş.
TSKB
UK Green Investment Bank
Westpac

Investor / Fund / Asset Manager

AG Insurance
Allianz Global Investors
Amber Infrastructure
Arjun Infrastructure Partners Limited
AustralianSuper
Aviva Investors
BAM PPP
CalPERS
CBUS
Columbia Threadneedle Investments
DIF (Dutch Infrastructure Fund)
Equitix Investment Management Ltd
First State Super
Foresight Group
Fund Corporation for the Overseas Development of Japan's ICT and Postal Services
GLIL
Hostplus
Infracapital, M&G Investments
Infranode
InfraRed Capital Partners LLC
John Laing plc
Legal and General Investment Management
Meridiam
Munich RE
Mitsubishi Australia Ltd.
Pacific Partnerships Pty Ltd
Pension Protection Fund
River and Mercantile
RPMI Railpen
Sequoia Investment Management Company

STAR Finance Group
Sun Super
Surbana Jurong Capital
TD Asset Management
TD Partners
Transmission Investment
West Midlands Pension Fund
Wilmington Trust

Insurance Advisor / Provider

Ampega
Assured Guaranty
BPL Global
Gallagher
Marsh
The Texel Group
Willis Towers Watson

Sponsor / Developer

Africa Investment and Integration Desk (AVID)
JERA Co., Inc.
Kajima Partnerships Limited
Marubeni Australia Ltd
Miahona
Otary RS NV
Plenary Group
Port of Rotterdam Authority
Robertson Capital Projects Ltd
TINC Development Partners (TDP)

Project Manager

Capella Capital
FZ-LLC
Veracity

Ratings Agency

DBRS
Fitch Ratings
Kroll Bond Ratings
Moody's Investors Service
S&P Global
Scope SE & Co. KGaA

FM / Service Provider

Abu Dhabi Ports Company
BGIS
The Nichols Group
Sopra Banking Software

Tieyhtiö Valtatie 7 Oy
Ventia Pty Ltd

Construction / Contractor

Acciona Concesiones S.L.
Ballast Nedam Concessies
Besix Group
Budimex S.A.
Camara Colombiana de Infraestructura
CybeLynx Limited
Dutco Group
Eiffage SA
GNH Projects
Gulermak A.S.
Halmar International
HOCHTIEF PPP Solutions
Jan De Nul N.V.
John Holland
Kiewit
Mota-Engil Africa
Rebel Group
SNC-Lavalin
SSB AG
State Unitary Enterprise 'MosgortransNIIproekt'
Strukton Integrale Projecten bv

Technical Advisor

AECOM
Advisian
Arcadis
Arup (Ove Arup & Partners Ltd)
Buildings Queensland
Capita Property and Infrastructure Ltd
Codema - Dublin's Energy Agency
GHD
Hatch
Infrata
Jacobs
Kurrent Technologies
MBMpl Pty Ltd
Mott MacDonald
Nexant
Oslo Vognselskap AS
Royal HaskoningDHV
RPS Advisory Services
Steer

IPFA Members 2021

Technical Advisors Europe GmbH
Turner & Townsend
WSP

Financial Advisor

Adara Partners
Atlantic Partners Asia
BDO LLP
BMO Capital Markets
Advisors
CAPEX Advisors
Cubelynx Limited
Deloitte
DWPFLtd
EY
Fieldstone
Gridlines
Infrastructure Advisors LLC
Ironstone Capital Advisory
JCRA
KPMG
Mazars
Murty International Limited
Newbridge Advisors LLP
Operis
Planum Partners
Portland Advisers
Rowton Associates
PwC
QMPF LLP
RSM Corporate Finance LLP
Swedish Export Credit Corporation

Legal Advisor

Addleshaw Goddard
AELEX
Allen & Overy LLP
Allens
Anderson Mori & Tomotsune
Arthur Cox
Ashurst LLP
Baker McKenzie
Banwo & Ighodalo
Bird & Bird LLP
Bond Advocaten
Borden Ladner Gervais LLP
Bowman Gilfillan Inc
Bridgewater Advisors Ltd
Brodies LLP

Bryan Cave Leighton Paisner LLP
Castrén & Snellman Attorneys Ltd
Clayton Utz
Clifford Chance
Clyde & Co LLP
CMS
De Brauw Blackstone Westbroek
Dentons
Dittmar & Indrenius Attorneys
DLA Piper
Domanski Zakrzewski Palinka
ENS Africa
Eversheds Sutherland
Fasken Martineau
Freshfields Bruckhaus Deringer
Gibson, Dunn & Crutcher LLP
Gilbert & Tobin Lawyers
Gowling WLG
Grimaldi Studio Legale
HabrackenRutten
Hannes Snellman Attorneys Ltd
Herbert Smith Freehills
Hogan Lovells International LLP
Houthoff Buruma
HPP Attorneys Ltd
Jones Day
K&L Gates LLP
King & Spalding
King and Wood Mallesons
Laga
Latham & Watkins
Ledwaba Mazwai
Liedekerke
Lindahl
Linklaters LLP
Loyens & Loeff N.V.
Lydian
MacRoberts
Mannheimer Swartling
Mason Hayes & Curran
Mayer Brown International LLP
McCann FitzGerald
Michelmores
Milbank
Mills & Reeve LLP
Minter Ellison Lawyers
Morgan, Lewis & Bockius LLP
Mori Hamada & Matsumoto
Morrison & Foerster

NautaDutilh N.V.
Nishimura & Asahi
Nixon Peabody
Norton Rose Fulbright LLP
Ogetto, Otachi and Company
Advocates
Orrick, Herrington & Sutcliffe LLP
Pels Rijcken Droogleeveer Fortun
Philip Lee Solicitors
Pinsent Masons LLP
Roschier
Shepherd and Wedderburn
Shoosmiths LLP
Simmons & Simmons
Soliman, Hashish & Partner
Stephenson Harwood
Stibbe
SZA Schilling, Zutt & Anschütz
Torys LLP
Watson Farley & Williams
Webber Wentzel
White & Case LLP
Winston & Strawn LLP

IFIs / Development Bank / ECAs

African Development Bank
African Export-Import Bank
African Trade Insurance Agency
AgDevCo
Asian Development Bank (ADB)
Asian Infrastructure Investment
Bank (AIIB)
Black Sea Trade & Development
Bank
BNDES Central Bank of Brazil
CAF Development Bank of Latin
America
California Infrastructure and
Economic Development Bank
(I-Bank)
Central Bank Philippines (Bangko
Sentral ng Pilipinas)
Corporación Financiera de
Desarrollo S.A. (COFIDE)
Development Bank (I-Bank)
Development Bank of Mongolia
Development Bank of Southern
Africa (DBSA)
Development Bank of the
Philippines
Development Bank of Turkey

European Bank for Reconstruction
& Development (EBRD)
European Investment Bank (EIB)
Export Development Canada
Export Finance and Insurance
Corporation (EFIC)
Export-Import Bank of the United
States (EXIM)
FMO (Netherlands)
Financiera de Desarrollo Nacional
(FDN)
Indonesia Eximbank
Indonesia Infrastructure
Guarantee Fund
Infrastructure Concession
Regulatory Commission (ICRC)
Infrastructure Development Bank
of Zimbabwe
Inter-American Development Bank
(IDB)
International Finance Corporation
(IFC)
International Investment Bank
Japan Bank for International
Cooperation (JBIC)
Mubadala Development Company
New Development Bank (NDB)
NEXI Singapore
Nordic Investment Bank (NIB)
NRW.BANK
Overseas Private Investment
Corporation (OPIC)
The Export-Import Bank of Korea
The World Bank
Swedish Export Credit Corporation
UK Export Finance

Municipal / Local Authority

Australia Municipal Infrastructure
Investment Unit (MIIU)
Belfast City Council
City of Atlanta
City of Helsinki, Economic &
Planning Centre, Development
Division
City of Johannesburg
City of Tshwane
City of Warsaw
Edo State Government
Ekurhuleni Metropolitan
Municipality
Moscow City Government

IPFA Members 2021

Government Department / State Owned Agency

Abu Dhabi Water & Electricity Authority (ADWEA)	(Australia)	ESB International (Ireland)	Investissement Quebec
Abuja Infrastructure Investment Centre (AIIC)	Departamento Nacional De Planeacion (Colombia)	European Commission	Investment Support and Promotion Agency of Turkey
ACT Government - Chief Minister and Treasury Directorate	Department for Environment Food and Rural Affairs (DEFRA) (UK)	European Institute of Public Administration	Jamaica Promotions Corporation (JAMPRO)
ACT Treasury	Department for Work and Pensions (UK)	Ferrovie dello Stato Italiane	Kazakhstan Public-Private Partnership Centre
Agencia Nacional de Infraestructura (ANI)	Department of Correctional Services (South Africa)	Finance Ministry State of Northrhine Westfalia (Italy)	KDI (Korea Development Institute)
Alberta Infrastructure, Government of Alberta	Department of Defence (Australia)	Fiscal Policy Office, Ministry of Finance Indonesia	Kenya Revenue Authority
Altradius Dutch State Business NV	Department of Energy IPP Office (South Africa)	Flemish Knowledge Centre PPP	Kuwait Authority for Partnership Projects
Amtrak	Department of Finance (Philippines)	Fraser Health Authority	KwaZulu-Natal Provincial Treasury
Arizona Department of Transportation	Department of Health & Human Services (Australia)	Gauteng Department of Economic Development (South Africa)	LA Metro
Austrade	Department of Health & Social Care (UK)	Gautrain Management Agency	Leeds City Council, Public Private Partnerships Unit & Procurement Unit
Authority for Electricity Regulation (Oman)	Department of Health, Western Cape Government (South Africa)	Georgia Department of Transportation (USA)	Loan Programs Office of U.S. Department of Energy
Boreal Transport Norge AS	Department of Infrastructure and Regional Development (Australia)	Ghana Infrastructure Investment Fund	Local Partnerships, UK
Brunei Investment Agency	Department for International Development (DFID) (UK)	Global Infrastructure Hub	London Waste & Recycling Board
Brussels Capital Region	Department of Public Enterprises, South Africa	Goa Institute of Management	Los Angeles Housing Department
Bundesministerium der Finanzen (Federal Ministry of Finance)	Department of Public Works, Nassau County (US)	Government of St. Vincent & Grenadines	Los Angeles World Airports
California Department of Transportation	Department of Transport (Abu Dhabi)	Government of the Republic of Moldova	Maryland Department of Transport (MDOT)
Canada Infrastructure Bank	Department of Transportation, Florida (US)	Government of Western Australia	Metrolinx
Canadian Development Investment Corporation	Department Transport, PFI Unit (UK)	GuarantCo Management Company	Ministerio de Educacón Perú
Canadian High Commission Trade Office	Department Transportation Virginia (Commonwealth of Virginia Governor's Office)	Hawkamah Institute for Corporate Governance	Ministerio de Vivienda, Construcción y Saneamiento Perú
CDC Group	Department of Treasury & Finance (Melbourne, Australia)	Health Infrastructure (Australia)	Ministry of Defence (France)
Centrum PPP	Victorian Government, DEPI Capital Projects (Australia)	High Performance Transportation Enterprise, Colorado	Ministry of Defence (Nigeria)
Chicago Infrastructure Trust	Embassy of Brazil	Highways England	Ministry of Defence (Netherlands)
City of London Corporation	Embassy of Canada	HM Treasury, Infrastructure UK	Ministry of Defence (UK)
Clean Energy Finance Corporation	Embassy of Colombia	Illinois Department of Transportation (US)	Ministry of Economy of Belarus, Institute for Economic Research (Belarus)
Commercial Law Development Program (US Dept. of Commerce)	Embassy of Japan, Ministry of Finance	Indiana Department of Transportation (US)	Ministry of Economy and Finance - Public-Private Partnership (PPP) Unit (Uruguay)
Commonwealth of Virginia's Office of Transportation Public-Private Partnerships	Embassy of Kazakhstan	Infrastructure and Project Finance Agency	Ministry of Environment, Water & Agriculture (Saudi Arabia)
Consulate General of Canada, Sydney	Embassy of Mexico, United Kingdom	Infrastructure Asia	Ministry of Finance (Bosnia and Herzegovina)
Council of the Great Lakes Region	Embassy of Philippines	Infrastructure Australia	Ministry of Finance (Netherlands)
Cross River State, Ministry of Special Projects (Nigeria)	Embassy of the Republic of Indonesia	Infrastructure Lombarde S.p.A	Ministry of Finance (Singapore)
De Lijn Centrale Diensten	Environmental Defense Fund (Ireland)	Infrastructure New Zealand	Ministry of Finance and Economy (Albania)
Defence Materiel Organisation		Infrastructure Ontario	Ministry of Finance and the Economy (Trinidad)
		Institute for Emerging Issues (US)	Ministry of Finance, Investment Division (Bahrain)
		International Energy Agency (France)	Ministry of Funds & Regional Policy (Poland)
		International Enterprise (IE) Singapore	Ministry of Housing and
		Invest Chile	
		Invest in Finland	
		Invest Lithuania	

IPFA Members 2021

Infrastructure Development (Zambia)
 Ministry of Infrastructure (Canada)
 Ministry of Infrastructure and the Environment (Rijkswaterstaat)
 Ministry of Public Works Republic of Indonesia
 Ministry of Railways, Government of India
 Ministry of Regional Development and Planning (Tunisia)
 Ministry of Rural Development (India)
 Ministry of Shipping (Bangladesh)
 Ministry of Transport (Kenya)
 Mission d'Appui aux Partenariats Public-Prive (MAPPP)
 MosgortransNIIproekt
 National Assembly for Wales
 National Audit Office (UK)
 National Automotive Council (Federal Ministry of Trade and Investment)
 National Development Finance Agency (NDFA Ireland)
 National Empowerment Fund (South Africa)
 National Treasury (South Africa)
 Network Rail Infrastructure Limited
 New Jersey Transit
 New York City Retirement System, Comptroller's Office
 New Zealand Transport Agency
 North Carolina Department of Transportation
 Northern Australia Infrastructure Facility
 NSW Department of Education (Australia)
 NSW Department of Industry (Australia)
 NSW Treasury (Australia)
 NSW Trade and Investment
 NZCID
 OFGEM (UK)
 Ofwat (UK)
 Ogun State Government PPP Office (Nigeria)
 Ohio Department of Transportation (US)
 ParticipatieMaatschappij Vlaanderen nv

Partnerships BC
 Partnerships Victoria
 Permanent Representation of the Kingdom of the Netherlands in Geneva
 Pomorska Agencja Rozwoju Regionalnego S.A.
 Port Authority of NY & NJ
 ProChile
 ProInversion
 ProMexico
 PT Sarana Multi Infrastruktur (Persero)
 Public Investment Division, Ministry of Finance and Economic Planning, Ghana
 Public Private Partnership (PPP) Office, Government of Bangladesh
 Public-Private Partnership Development Centre (Russia)
 Puerto Rico Public-Private Partnership Authority
 Queensland Treasury
 Railway Procurement Agency (RPA) (Ireland)
 Republic of Turkey Prime Ministry
 Republica Oriental del Uruguay
 Rijksgebouwendienst (Dutch Government Buildings Agency)
 Rijksvastgoedbedrijf
 Roads and Maritime Services (Australia)
 Rwanda Development Board
 Scottish Futures Trust
 Scottish Government
 SECO - Embassy of Switzerland in Indonesia
 Secretary of Mines and Energy of the State Rio Grande do Sul
 SEITT (Ministry of Transport, Spain)
 South Africa Department of Trade & Industry
 South African National Roads Agency
 SSRO
 Strategic Investment Board (SIB N. Ireland)
 Sydney Motorway Corporation
 Texas Department of Transportation
 The Canadian Council for Public-Private Partnerships (CCPPP)

The Commonwealth Secretariat
 The Investment Association
 Transnet
 Transport for London (TfL)
 Transport for NSW (Australia)
 Transport for Victoria
 Transport Infrastructure Ireland
 Udbudsportalen (Public Procurement Portal)
 UK Export Finance
 UK Trade and Investment
 UNECE
 UNEP Collaborating Centre for Climate & Sustainable Energy Finance (Germany)
 Unità Tecnica Finanza di Progetto
 Urban Land Institute, Los Angeles
 US Agency International Development
 US Department of Treasury
 VIFG
 Washington Department of Transportation

Other

Asociación para el Fomento de la Infraestructura Nacional - AFIN
 Cepal
 EDF Energy
 Hollis
 IMEXDI
 InfraCo Africa
 InfraCo Asia
 Infrastructure Asia
 Lloyd's Register Foundation
 Low Carbon Contracts Company
 Moody's Analytics
 NABU
 Oxera Consulting LLP
 Pinnacle Power
 Rivoir Capital b.v.
 Stockholm International Water Institute (SIWI)
 Sunseap Group
 TheCityUK
 The Faithful Goose
 Ventolines BV
 Wäertsilä Singapore Pte Ltd

2021 IPFA Membership Form

Membership is on a corporate basis;
please complete this form and return by
email to membership@ipfa.org

Organisation name

Contact name

Organisation address

Position

Contact telephone

Contact email

Please select membership category - fees exclude VAT

<input checked="" type="checkbox"/> Global	GBP £4,120 EUR €5,655 USD \$6,610 CAD \$7,055 AUD \$8,765
<input checked="" type="checkbox"/> Americas	USD \$3,200 CAD \$4,300
<input checked="" type="checkbox"/> Canada	CAD \$2,260
<input checked="" type="checkbox"/> US	USD \$2,495
<input checked="" type="checkbox"/> APAC	AUD \$5,295
<input checked="" type="checkbox"/> Australia	AUD \$4,075
<input checked="" type="checkbox"/> Asia	USD \$1,545
<input checked="" type="checkbox"/> Japan	USD \$975

<input checked="" type="checkbox"/> Combined Europe	EUR €3,765 GBP £3,175
<input checked="" type="checkbox"/> UK & Ireland	GBP £2,305
<input checked="" type="checkbox"/> Scotland	GBP £695
<input checked="" type="checkbox"/> Ireland & Northern Ireland	EUR €1,015
<input checked="" type="checkbox"/> Continental Europe	EUR €1,860
<input checked="" type="checkbox"/> Nordic Region	EUR €1,085
<input checked="" type="checkbox"/> Continental Europe & Nordic Region (excludes UK & Ire)	EUR €2,380
<input checked="" type="checkbox"/> Turkey	EUR €895
<input checked="" type="checkbox"/> Africa & Middle East	GBP £940
<input checked="" type="checkbox"/> Africa	ZAR R10,379 GBP £565
<input checked="" type="checkbox"/> Middle East	GBP £765

<input checked="" type="checkbox"/> Honorary (Available to Public Sector)	Free of Charge
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I/We wish to pay by:

- (BACS) Bank Transfer Cheque
 Credit or Debit Card

I/We wish to pay in:

- £ GBP € EUR \$ USD \$ CAD \$ AUD R ZAR \$ NZD

I, the undersigned, an employee of

, am authorised to organise membership of IPFA

Signature

Date

Please note: Membership runs on an annual basis from January-December. An invoice will be issued upon receipt of this form and will contain details of how to pay. If you are interested in combining branches, please contact us for more information. All prices exclude VAT (applicable when paying from the UK). IPFA is the trading name of The Project Finance Association, a company limited by guarantee. Registered Office 38 Chancery Lane, London WC2A 1EN, Registered No. 3592310 (England & Wales) VAT No. 735854994