

IPFA



**Connecting and
empowering the world
of infrastructure and
project financing**

About us



IPFA is the global professional association that connects and promotes the collective interests of both public & private sector organisations, and professional individuals involved in infrastructure and energy project financing.

We are independent and don't exist to make a profit. We are funded and guided by our members, which include the industry's leading investors, lenders, advisors, developers, sponsors and government institutions active in infrastructure and energy markets around the world.

For more than 20 years IPFA has provided the infrastructure and energy industry with a home for thought leadership, networking and professional development.

We have earned a reputation for being committed to connecting, empowering and representing our members and key constituencies with the aim of contributing to driving continuous progress for the benefit of the industry in every sector and region.

"IPFA is more than a network. Its unique power comes from the connections it can create and how these can be leveraged."

Objectives

We are committed to driving continuous progress in infrastructure and project financing through:

Connecting

As the only global network for professionals and organisations involved in every aspect of energy and infrastructure project financing, we know that the real power of a network comes from the connections it enables and the unique ways these benefit our members and the industry, by bringing all parties together at local, regional and international levels.

Empowering

Beyond developing and maintaining a global network which enables sharing of best practice and intelligence, we believe that, as a not-for-profit professional association, one of our key contributions comes through our commitment to empower, promote and support every initiative developed by our members and stakeholders to ensure they achieve the best outcomes.

Progressing

Through our events, educational programmes and initiatives - including the Future Leaders Network - we are committed to the continual progression of the global industry and every professional individual that we are proud to have as members. Our aim is to enable and support them to work collaboratively, remain relevant and drive change in a positive and inclusive way.

Representing

As the leading independent global professional association, we have been created by professionals for professionals and exist to represent professional interest. Whilst we do not lobby, we do engage in consultations with political stakeholders to ensure that they understand the business impact of policy decisions. As such, we are committed to representing the collective voice of the industry fairly, and in a way that consistently supports positive outcomes.

IPFA Membership

Private sector membership is based on an annual corporate fee. Public sector organisations are entitled to join as honorary members, free of charge. Being a member of IPFA provides access to valued services, including connecting with an international network, sharing knowledge, and developing industry skills.



Outreach

Expand your network & promote your brand to 20k contacts

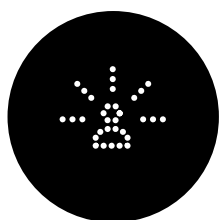
- Host a session on a topic of your choice.
- Opportunities to participate as speakers.
- Facilitated introductions with any of our global contacts.
- Share your publications & reports with our international membership base.



Webinars & online content

Access to interactive webinars & on-demand library

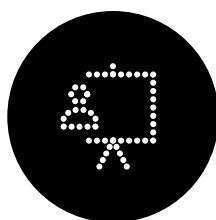
- Interactive webinars offering expert, convenient and timely information on today's hottest topics.
- Event summaries & presentation slides from IPFA events around the world.
- Video interviews with key industry figures



Future Leaders Network

Develop your next generation of leaders

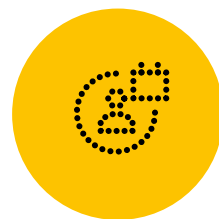
- A global community designed to support professional development.
- Opportunities to develop soft skills, keep up to date with industry trends and connect with peers.
- Interactive and social briefings, webinars, quizzes and site visits.



Training

Educational programmes offered to members at a discounted rate

- Aims to develop a greater understanding of the industry.
- Interactive discussions, working groups and case studies featured in all programmes.
- Faculty of senior practitioners who have first-hand experience and practical knowledge of the industry.
- Bespoke, in-house training available.



Global events & working groups

100+ briefings focused on infrastructure & energy

- An annual programme of over 100 industry events, webinars, workshops and consultations, all of which are free of charge for members.
- Shape the future of the industry through collaborative discussion. We respond to consultations, providing members with the opportunity to contribute their views, ideas & solutions as part of a collective voice.
- Members receive exclusive discounts and trials for industry conferences and intelligence subscriptions.

For more information visit ipfa.org

IPFA Members 2022

Lending Bank

ABN AMRO
Allied Irish Banks, p.l.c.
ANZ
Australia & New Zealand Banking Group (ANZ)
Bank Gospodarstwa Krajowego (BGK)
Bank of Ireland
Bank of Tokyo Mitsubishi UFJ Ltd
Bank Pekao S.A.
Barclays
Belfius Bank
BNP Paribas FortisCassa Depositi e prestiti SpA
Clifford Capital Pte Ltd
Commerzbank AG
Commonwealth Bank of Australia
Crédit Agricole Corporate & Investment Bank
DBJ Europe Ltd
DEG Invest
Deka Bank Deutsche Girozentrale
Deutsche Bank AG
DNB Bank ASA
DZ BANK AG
Helaba (Landesbank Hessen-Thüringen)
HSBC
ICBC (London) plc
ING Bank
Intesa Sanpaolo
Investec Bank plc
KBC Bank
KfW IPEX-Bank
KommunalKredit Austria AG
Landesbank Baden-Württemberg (LBBW)
Macquarie Group
mBank SA
Mizuho Bank
National Australia Bank
National Bank of Abu Dhabi
National Bank of Kuwait
Natixis
Nedbank Limited
NN Investment Partners
NordLB
NWB Bank
QNB Finansbank A.Ş.
Rabobank

Rand Merchant Bank
Shinsei International Limited
Siemens Financial Services Ltd.
Skandinaviska Enskilda Banken AB
SMBC
Société Générale
The Norinchukin Bank
Turkiye Sinai Kalkinma Bankasi A.S. (TSKB)
UK Green Investment Bank
Westpac

Investor / Fund / Asset Manager

AG Insurance
Allianz Global Investors
Amber Infrastructure
Arjun Infrastructure Partners Limited
AustralianSuper
Aviva Investors
BAM PPP
BBGI
CalPERS
CBUS
Columbia Threadneedle Investments
DIF (Dutch Infrastructure Fund)
Equitix Investment Management
Legal & General Investment Management Real Assets Ltd
First State Super
Foresight Group
Fund Corporation for the Overseas Development of Japan's ICT and Postal Services
GLIL
Hostplus
Infracapital, M&G Investments
Infranode
John Laing plc
Legal and General Investment Management
Meridiam
OX2
Pacific Partnerships Pty Ltd
Pension Protection Fund
River and Mercantile
RPMI Railpen
Sequoia Investment Management Company

STAR Finance Group
Sun Super
Surbana Jurong Capital
TD Asset Management
West Midlands Pension Fund
Wilmington Trust

Insurance Advisor / Provider

Ampega
Assured Guaranty
BPL Global
Gallagher
Marsh
The Texel Group
Willis Towers Watson

Sponsor / Developer

JERA Co., Inc.
Kajima Partnerships Limited
Marubeni Australia Ltd
Plenary Group
Port of Rotterdam Authority
TINC Development Partners (TDP)

Project Manager

Capella Capital
Civis Infrastructure
TSA Management Pty Ltd
Vercity Group

Ratings Agency

DBRS
Fitch Ratings
Kroll Bond Ratings
Moody's Investors Service
S&P Global
Scope SE & Co. KGaA

FM / Service Provider

Abu Dhabi Ports Company
Serco Aspac
The Nichols Group
Tieyhtiö Valtatie 7 Oy

Construction / Contractor

Acciona Concesiones S.L.
Ballast Nedam Concessies B.V.
Besix Group

Camara Colombiana de Infraestructura

CybeLynx Limited
GNH Projects
Gulermak A.S.
Halmar International
HOCHTIEF PPP Solutions
Jan De Nul N.V.
John Holland
Kiewit
Mota-Engil Africa
Pomerleau
Rebel Group
SNC-Lavalin
SSB AG
Strukton Integrale Projecten bv
Willemen Group

Technical Advisor

AECOM
Arcadis
Arup (Ove Arup & Partners Ltd)
BTY
Buildings Queensland
Capita Property and Infrastructure Ltd
Codema - Dublin's Energy Agency
Control Risks
GHD
E3 Advisory Pty Ltd
Infrata
Jacobs
Kurrent Technologies
MBMpl Pty Ltd
Mott MacDonald
Oslo Vognselskap AS
Royal HaskoningDHV
RPS Advisory Services
Steer Davies & Gleave Ltd
SWECO Capital Consultants
Technical Advisors Europe GmbH
T-REX Group
Turner & Townsend
WSP
1898 & Co. part of Burns & McDonnell

Financial Advisor

Adara Partners
BDO LLP

IPFA Members 2022

BMO Capital Markets
Advisors
CAPEX Advisors
Chatham Financial Europe
Cubelynx Limited
Deloitte
DWPf Ltd
EY
Fieldstone
Grant Thornton
Gridlines
Infrastructure Advisors LLC
KPMG
Mazars
Newbridge Advisors LLP
Operis
Portland Advisers
Profinance Project Finance
Advisory & Training
Rowton Associates
PwC
QMPF LLP
RSM Corporate Finance LLP
Swedish Export Credit Corporation

Legal Advisor

Addleshaw Goddard
AELEX
Allen & Overy LLP
Allens
Anderson Mori & Tomotsune
Arthur Cox Company
Ashurst LLP
Baker McKenzie
Bird & Bird LLP
Bond Advocatén
Bowman Gilfillan Inc
Brodies LLP
Bryan Cave Leighton Paisner LLP
Castrén & Snellman Attorneys Ltd
Cirio Advokatbyrå
Clayton Utz
Clifford Chance
Clyde & Co LLP
CMS
De Brauw Blackstone Westbroek
Dentons
Dittmar & Indrenius Attorneys
DLA Piper
ENS Africa

Eversheds Sutherland
Fasken Martineau
Freshfields Bruckhaus Deringer
Gibson, Dunn & Crutcher LLP
Gilbert & Tobin Lawyers
Gowling WLG
Grimaldi Studio Legale
HabrackenRutten
Hannes Snellman Attorneys Ltd
Haynes & Boone
Herbert Smith Freehills
Hogan Lovells International LLP
Houthoff Buruma
Jones Day
K&L Gates LLP
King & Spalding
King and Wood Mallesons
Latham & Watkins
Ledwaba Mazwai
Liedekerke
Lindahl
Linklaters LLP
Loyens & Loeff N.V.
Lydian
MacRoberts
Mason Hayes & Curran
Mayer Brown International LLP
McCann FitzGerald
Michelmores
Minter Ellison Lawyers
Mori Hamada & Matsumoto
Morrison & Foerster
NautaDutilh N.V.
Nishimura & Asahi
Nixon Peabody
Norton Rose Fulbright LLP
Orrick, Herrington & Sutcliffe LLP
Pels Rijcken Droogleevert Fortun
Philip Lee Solicitors
Pinsent Masons LLP
Roschier
Shepherd and Wedderburn
Simmons & Simmons
Soliman, Hashish & Partner
Stephenson Harwood
Stibbe
SZA Schilling, Zutt & Anschütz
Torys LLP
Van Bael & Bellis

Webber Wentzel
White & Case LLP
Winston & Strawn LLP

IFIs / Development Bank / ECAs

African Development Bank
African Export-Import Bank
African Trade Insurance Agency
AgDevCo
Asian Development Bank (ADB)
Asian Infrastructure Investment
Bank (AIIB)
Black Sea Trade & Development
Bank
BNDES Central Bank of Brazil
CAF Development Bank of Latin
America
California Infrastructure and
Economic Development Bank
(I-Bank)
Central Bank Philippines (Bangko
Sentral ng Pilipinas)
Corporación Financiera de
Desarrollo S.A. (COFIDE)
Development Bank (I-Bank)
Development Bank of Mongolia
Development Bank of Southern
Africa (DBSA)
Development Bank of the
Philippines
Development Bank of Turkey
European Bank for Reconstruction
& Development (EBRD)
European Investment Bank (EIB)
Export Development Canada
Export Finance and Insurance
Corporation (EFIC)
Export-Import Bank of the United
States (EXIM)
FMO (Netherlands)
Financiera de Desarrollo Nacional
(FDN)
Indonesia Eximbank
Indonesia Infrastructure
Guarantee Fund
Infrastructure Concession
Regulatory Commission (ICRC)
Infrastructure Development Bank
of Zimbabwe
Inter-American Development Bank
(IDB)
International Finance Corporation
(IFC)

International Investment Bank
Japan Bank for International
Cooperation (JBIC)
Mubadala Development Company
New Development Bank (NDB)
NEXI Singapore
Nordic Investment Bank (NIB)
NRW.BANK
Overseas Private Investment
Corporation (OPIC)
The Export-Import Bank of Korea
The World Bank
Swedish Export Credit Corporation
UK Export Finance

Municipal / Local Authority

Australia Municipal Infrastructure
Investment Unit (MIIU)
BEEAH
Belfast City Council
City of Atlanta
City of Helsinki, Economic &
Planning Centre, Development
Division
City of Johannesburg
City of Tshwane
City of Warsaw
Edo State Government
Ekurhuleni Metropolitan
Municipality
İzmir Metropolitan Municipality

Government Department / State Owned Agency

Abu Dhabi Investment Office
(ADIO)
Abu Dhabi Water & Electricity
Authority (ADWEA)
Abuja Infrastructure Investment
Centre (AIIC)
ACT Government - Chief Minister
and Treasury Directorate
ACT Treasury
Africa Investment and Integration
Desk (AVID) / NEPAD Business
Foundation
Agencia Nacional de
Infraestructura (ANI)
Alberta Infrastructure,
Government of Alberta
Altradius Dutch State Business NV

IPFA Members 2022

Amtrak	Department of Health & Social Care (UK)	Georgia Department of Transportation (USA)	LA Metro
Arizona Department of Transportation	Department of Health, Western Cape Government (South Africa)	Ghana Infrastructure Investment Fund	Leeds City Council, Public Private Partnerships Unit & Procurement Unit
Austrade	Department of Infrastructure and Regional Development (Australia)	Global Infrastructure Hub	Loan Programs Office of U.S. Department of Energy
Authority for Electricity Regulation (Oman)	Department for International Development (DFID) (UK)	Goa Institute of Management	Local Partnerships, UK
Boreal Transport Norge AS	Department of Public Enterprises, South Africa	Government of St. Vincent & Grenadines	London Waste & Recycling Board
Brunei Investment Agency	Department of Public Works, Nassau County (US)	Government of the Republic of Moldova	Los Angeles Housing Department
Brussels Capital Region	Department of Transport (Abu Dhabi)	Government of Western Australia	Los Angeles World Airports
Bundesministerium der Finanzen (Federal Ministry of Finance)	Department of Transportation, Florida (US)	GuarantCo Management Company	Maryland Department of Transport (MDOT)
California Department of Transportation	Department Transport, PFI Unit (UK)	Hawkamah Institute for Corporate Governance	Metrolinx
Canada Infrastructure Bank	Department Transportation	Health Infrastructure (Australia)	Ministerio de Educación Perú
Canadian Development Investment Corporation	Die Autobahn GmbH des Bundes (Germany)	High Performance Transportation Enterprise, Colorado	Ministerio de Vivienda, Construcción y Saneamiento Perú
Canadian High Commission Trade Office	Virginia (Commonwealth of Virginia Governor's Office)	Highways England	Ministry of Defence (France)
CDC Group	Department of Treasury & Finance (Melbourne, Australia)	HM Treasury, Infrastructure UK	Ministry of Defence (Nigeria)
Centrum PPP	Victorian Government, DEPI Capital Projects (Australia)	Illinois Department of Transportation (US)	Ministry of Defence (Netherlands)
Chicago Infrastructure Trust	Embassy of Brazil	Indiana Department of Transportation (US)	Ministry of Defence (UK)
City of London Corporation	Embassy of Canada	Infrastructure and Project Finance Agency	Ministry of Economy of Belarus, Institute for Economic Research (Belarus)
Clean Energy Finance Corporation	Embassy of Colombia	Infrastructure Asia	Ministry of Economy and Finance - Public-Private Partnership (PPP) Unit (Uruguay)
Commercial Law Development Program (US Dept. of Commerce)	Embassy of Japan, Ministry of Finance	Infrastructure Australia	Ministry of Environment, Water & Agriculture (Saudi Arabia)
Commonwealth of Virginia's Office of Transportation Public-Private Partnerships	Embassy of Kazakhstan	Infrastructure BC	Ministry of Finance (Bosnia and Herzegovina)
Consulate General of Canada, Sydney	Embassy of Mexico, United Kingdom	Infrastructure Lombard S.p.A	Ministry of Finance (Netherlands)
Council of the Great Lakes Region	Embassy of Philippines	Infrastructure New Zealand	Ministry of Finance (Singapore)
Cross River State, Ministry of Special Projects (Nigeria)	Embassy of the Republic of Indonesia	Infrastructure Ontario	Ministry of Finance and Economy (Albania)
De Lijn Centrale Diensten	Environmental Defense Fund (Ireland)	Institute for Emerging Issues (US)	Ministry of Finance and the Economy (Trinidad)
Defence Materiel Organisation (Australia)	ESB International (Ireland)	International Energy Agency (France)	Ministry of Finance, Investment Division (Bahrain)
Departamento Nacional De Planeacion (Colombia)	European Commission	International Enterprise (IE) Singapore	Ministry of Funds & Regional Policy (Poland)
Department for Business Energy & Industrial Strategy (BEIS)	European Institute of Public Administration	Invest Chile	Ministry of Housing and Infrastructure Development (Zambia)
Department for Environment Food and Rural Affairs (DEFRA) (UK)	Ferrovie dello Stato Italiane	Invest Lithuania	Ministry of Infrastructure (Canada)
Department for Work and Pensions (UK)	Finance Ministry State of Northrhine Westfalia (Italy)	Investissement Quebec	Ministry of Infrastructure and the Environment (Rijkswaterstaat)
Department of Correctional Services (South Africa)	Fiscal Policy Office, Ministry of Finance Indonesia	Investment Support and Promotion Agency of Turkey	Ministry of Public Works Republic of Indonesia
Department of Defence (Australia)	Flemish Knowledge Centre PPP	Jamaica Promotions Corporation (JAMPRO)	Ministry of Railways, Government of India
Department of Energy IPP Office (South Africa)	Fraser Health Authority	Kazakhstan Public-Private Partnership Centre	Ministry of Regional Development and Planning (Tunisia)
Department of Finance (Philippines)	Gauteng Department of Economic Development (South Africa)	KDI (Korea Development Institute)	Ministry of Rural Development (India)
Department of Finance (Philippines)	Gautrain Management Agency	Kenya Revenue Authority	
Department of Health & Human Services (Australia)		Kenya Railways Corporation	
		Kuwait Authority for Partnership Projects	
		KwaZulu-Natal Provincial Treasury	

IPFA Members 2022

Ministry of Shipping (Bangladesh)
 Ministry of Transport (Kenya)
 Mission d'Appui aux Partenariats Public-Prive (MAPPP)
 National Assembly for Wales
 National Audit Office (UK)
 National Automotive Council (Federal Ministry of Trade and Investment)
 National Development Finance Agency (NDFIA Ireland)
 National Empowerment Fund (South Africa)
 National Treasury (South Africa)
 Network Rail Infrastructure Limited
 New Jersey Transit
 New York City Retirement System, Comptroller's Office
 New Zealand Transport Agency
 North Carolina Department of Transportation
 Northern Australia Infrastructure Facility
 NSW Department of Education (Australia)
 NSW Department of Industry (Australia)
 NSW Treasury (Australia)
 NSW Trade and Investment
 NZCID
 OFGEM (UK)
 Ofwat (UK)
 Ogun State Government PPP Office (Nigeria)
 Ohio Department of Transportation (US)
 ParticipatieMaatschappij Vlaanderen nv
 Partnerships Victoria
 Permanent Representation of the Kingdom of the Netherlands in Geneva
 Pomorska Agencja Rozwoju Regionalnego S.A.
 Port Authority of NY & NJ
 ProChile
 Prolnversion
 ProMexico
 PT Sarana Multi Infrastruktur (Persero)
 Public Investment Division, Ministry of Finance and Economic

Planning, Ghana
 Public Private Partnership (PPP) Office, Government of Bangladesh
 FPuerto Rico Public-Private Partnership Authority
 Queensland Treasury
 Railway Procurement Agency (RPA) (Ireland)
 Republic of Turkey Prime Ministry
 Republica Oriental del Uruguay
 Rijksgedebouwendienst (Dutch Government Buildings Agency)
 Rijksvastgoedbedrijf
 Roads and Maritime Services (Australia)
 Rwanda Development Board
 Scottish Futures Trust
 Scottish Government
 SECO - Embassy of Switzerland in Indonesia
 Secretary of Mines and Energy of the State Rio Grande do Sul
 SEITT (Ministry of Transport, Spain)
 South Africa Department of Trade & Industry
 South African National Roads Agency
 SSRO
 Strategic Investment Board (SIB N. Ireland)
 Sydney Motorway Corporation
 TCorp (Australia)
 Texas Department of Transportation
 The Canadian Council for Public-Private Partnerships (CCPPP)
 The Commonwealth Secretariat
 The Investment Association
 The National Fund for Equipment for Development
 Transnet
 Transport for London (TfL)
 Transport for NSW (Australia)
 Transport for Victoria
 Transport Infrastructure Ireland
 Udbudsportalen (Public Procurement Portal)
 UK Export Finance
 UK Trade and Investment
 UNECE
 UNEP Collaborating Centre for

Climate & Sustainable Energy Finance (Germany)
 Unità Tecnica Finanza di Progetto
 Urban Land Institute, Los Angeles
 US Agency International Development
 US Department of Treasury
 VIA Rail Canada
 VIFG
 Washington Department of Transportation

The Faithful+Gould
 Wärtasilä Singapore Pte Ltd

Academic Institutions

Columbia University
 CUTS Institute for Regulation & Competition
 De Montfort University
 EDHEC Infrastructure Institute
 Goa Institute of Management
 Hochschule Fulda, University of Applied Sciences
 Shaheed Sukhdev College of Business Studies
 University College London (UCL)
 University of Hasselt
 University of Limerick

Other

Asociación para el Fomento de la Infraestructura Nacional - AFIN
 Cepal
 CPCS Transcom Limited
 FMS-WM Service Company
 Hollis
 IMEXDI
 InfraCo Africa
 InfraCo Asia
 Infrastructure Asia
 Jasper Consult DMCC
 Lloyd's Register Foundation
 Low Carbon Contracts Company
 Moody's Analytics
 NABU
 Oxera Consulting LLP
 Pinnacle Power
 Rivoir Capital b.v.
 Siemens Healthineers
 SLR Consulting (Deutschland)
 Stockholm International Water Institute (SIWI)
 TheCityUK

2022 IPFA Membership Form

Membership is on a corporate basis;
please complete this form and return by
email to membership@ipfa.org

Organisation name

Contact name

Organisation address

Position

Contact telephone

Contact email

Please select membership category - fees exclude VAT

<input checked="" type="checkbox"/> Global	GBP £4,325 EUR €5,940 USD \$6,925 CAD \$7,395 AUD \$9,195
<input checked="" type="checkbox"/> Americas	USD \$3,350 CAD \$4,495
<input checked="" type="checkbox"/> Canada	CAD \$2,375
<input checked="" type="checkbox"/> US	USD \$2,620
<input checked="" type="checkbox"/> APAC	AUD \$5,560
<input checked="" type="checkbox"/> Australia	AUD \$4,275
<input checked="" type="checkbox"/> Asia	USD \$1,620
<input checked="" type="checkbox"/> Japan	USD \$975

<input checked="" type="checkbox"/> Combined Europe	EUR €3,950 GBP £3,335
<input checked="" type="checkbox"/> UK & Ireland	GBP £2,420
<input checked="" type="checkbox"/> Scotland	GBP £730
<input checked="" type="checkbox"/> Ireland & Northern Ireland	EUR €1,065
<input checked="" type="checkbox"/> Continental Europe	EUR €1,955
<input checked="" type="checkbox"/> Nordic Region	EUR €1,140
<input checked="" type="checkbox"/> Continental Europe & Nordic Region (excludes UK & Ire)	EUR €2,500
<input checked="" type="checkbox"/> Turkey	EUR €940
<input checked="" type="checkbox"/> Africa & Middle East	GBP £985
<input checked="" type="checkbox"/> Africa	ZAR R10,895 GBP £595
<input checked="" type="checkbox"/> Middle East	GBP £795

I/We wish to pay by:

- (BACS) Bank Transfer
- Credit or Debit Card

I/We wish to pay in:

- £ GBP
- € EUR
- \$ USD
- \$ CAD
- \$ AUD
- R ZAR
- \$ NZD

I, the undersigned, an employee of

, am authorised to organise membership of IPFA

Signature

Date

Please note: Membership runs on an annual basis from January-December. An invoice will be issued upon receipt of this form and will contain details of how to pay. If you are interested in combining branches, please contact us for more information. All prices exclude VAT (applicable when paying from the UK). IPFA is the trading name of The Project Finance Association, a company limited by guarantee. Registered Office 38 Chancery Lane, London WC2A 1EN, Registered No. 3592310 (England & Wales) VAT No. 735854994