

IPFA BOARD CANDIDATES

FUTURE LEADERS NETWORK (FLN) POSITION

The successful candidates will be appointed at the IPFA AGM on 21 June 2023.

Please find below the applications for the FLN Board position.

	Name	Job Title	Company	Location
1	David Gunn	Partner	Mason Hayes & Curran LLP	Ireland
2	Felipe Fernandez	Vice President - Infrastructure and Project Finance	Barclays	UK
3	Isabelle Whitehead	Director (Origination)	Plenary Group	Australia
4	Harris Holley	Vice President	Macquarie Capital	Australia
5	Laurens Cools	Managing Associate	Linklaters LLP	Belgium
6	Christian Browne	Program Analyst - Project Finance - International Relations	Government of Canada - Infrastructure Canada	Canada
7	Dan Trevanion	Foreign Legal Consultant	Ashurst	Australia - Indonesia
8	Diederik de Koe	ESG investment manager	Rivoir Capital	The Netherlands



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1. David Gunn, Mason Hayes & Curran LLP (Ireland)

LinkedIn Profile: <https://ie.linkedin.com/in/david-gunn-5a40633a>

Geographic area of activity:

- UK & Ireland

Sector expertise:

- Transport infrastructure
- Social infrastructure

Job function / institution type:

- Legal advisor

Which areas would you be willing to support the executive team on?

- Strategy
- Legal matters and Corporate Governance
- Marketing, including, social media & digital outreach
- Human Resources, staff wellbeing and Health & safety
- Equity, Diversity & Inclusion
- Training and learning & development
- Membership acquisition & engagement
- Early-career professional development and the Future Leaders Network (FLN)
- Industry engagement - both public and private sector
- Digital and online content
- Membership offering and new services
- Collaborations and partnerships

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- UK & Ireland

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

I'm a strong D&I supporter as diversity has always been with us, though understanding, acceptance and inclusion is only being recognised and more fully advocated for in recent years. As the FLN Representative, I would promote D&I as it's essential so that people from all backgrounds can participate fully in all aspects of work and life and use their potential for everyone's benefit. Organisations that are slow to embrace D&I, can through learning and development understand its benefits - not just that it's the right thing to do but that those that are late adopters risk being left behind.

Please provide a statement outlining what you could bring to the IPFA board.

As societies develop and norms and values change, it's important for future leaders to find their voice and influence organisational and political policy. As an experienced and enthusiastic projects lawyer who understands the concerns of Millennials and Gen Z, I'm ideally placed to strike a rapport with future leaders to help develop them so that they can achieve their potential within the corporate world. As the FLN Representative, I would also champion influencing senior management in their dealings with future leaders, to embrace change ahead of competitors which can provide a market advantage and produce a win-win situation.



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2. Felipe Fernandez, Barclays (UK)

LinkedIn Profile: [linkedin.com/in/felipe-fernandez](https://www.linkedin.com/in/felipe-fernandez)

Geographic area of activity:

- Continental Europe & the Nordic Region
- Americas

Sector expertise:

- ESG, sustainable and environmental infrastructure

Job function / institution type:

- Banks
- Debt investor
- Developer

Which areas would you be willing to support the executive team on?

- Strategy
- Finance
- Marketing, including, social media & digital outreach
- Equity, Diversity & Inclusion
- Training and learning & development
- Early-career professional development and the Future Leaders Network (FLN)
- Industry engagement - both public and private sector
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Americas - US
- UK & Ireland

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

Considering I'm latin american by birth, I promote diversity and inclusion by supporting individuals from all backgrounds, fostering inclusive culture for foreign colleagues for organizational success

Please provide a statement outlining what you could bring to the IPFA board.

As a board member in the IPFA institution, I will prioritize the green agenda and sustainable practices. With expertise in renewable energy and ESG integration, I'll advocate for environmentally friendly initiatives and responsible investment strategies. By leveraging my experience in infrastructure and project finance, I'll support the transition to clean energy and promote a sustainable future. Through strategic decision-making, I'll ensure the IPFA institution plays a pivotal role in advancing environmentally conscious policies and driving positive change in public finance and infrastructure.

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3. Isabelle Whitehead, Plenary Group (Australia)

LinkedIn Profile: <https://au.linkedin.com/in/isabelle-whitehead-2932a092>

Geographic area of activity:

- Asia & Australia

Sector expertise:

- Transport infrastructure
- Social infrastructure
- ESG, sustainable and environmental infrastructure

Job function / institution type:

- Equity investor
- Developer

Which areas would you be willing to support the executive team on?

- Strategy
- Legal matters and Corporate Governance
- Equity, Diversity & Inclusion
- Training and learning & development
- Membership acquisition & engagement
- Early-career professional development and the Future Leaders Network (FLN)
- Industry engagement - both public and private sector
- Digital and online content
- Membership offering and new services
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Asia
- Australia

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

While gender representation is gradually improving, the industry still has a way to go in celebrating and providing role models for people who identify with one (or often more than one) form of diversity. With this goal in mind, I have: - Consistently advocated for and found diverse panelists for IPFA and other events. - Served on women's steering committees in my workplaces in Australia and the US. - Challenged myself to get educated on, and then helped coordinate training sessions on, D&I. As an Board member, I would continue taking similar actions, and would encourage the Board to use its significant global platform to amplify diverse voices and set a good example for its members & industry.

Please provide a statement outlining what you could bring to the IPFA board.

Isabelle is a commercial director focusing on infrastructure development at Plenary Group. She was previously a project finance lawyer at A&O in Sydney, New York and Bangkok (and member of the firm's women's, recruitment and premises committees). As FLN Committee Chair for North America (2019-21) and Australia (2022-), Isabelle has driven a consistent, creative program of events, and worked with committee members, hosts and IPFA executives to solve tough accessibility and engagement issues during the pandemic. Isabelle can offer the Board a wide range of skills and geographical perspectives (and fresh strategies to grow established and emerging regional FLNs).



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4. Harris Holley, Macquarie Capital (Australia)

LinkedIn Profile: <https://www.linkedin.com/in/harrisholley/>

Geographic area of activity:

- Asia & Australia

Sector expertise:

- Transport infrastructure
- ESG, sustainable and environmental infrastructure
- Digital infrastructure & Telecoms

Job function / institution type:

- Equity investor
- Developer
- Financial advisor

Which areas would you be willing to support the executive team on?

- Strategy
- Finance
- Training and learning & development
- Early-career professional development and the Future Leaders Network (FLN)
- Industry engagement - both public and private sector

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Australia

Please provide a statement outlining what you could bring to the IPFA board.

I can add value to the IPFA Board and the Futures Leaders Network through my experience working across infrastructure in the United States and Australia. Building the infrastructure necessary for the energy transition will be the defining challenge of the next decade and this is something I have experienced in my own role having started my career in midstream oil and gas infrastructure to now working on battery storage and energy transition projects. I intend to bring my experience and insights to the IPFA Board to help shape the solutions for our future infrastructure challenges.

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5. Laurens Cools, Linklaters LLP (Belgium)

LinkedIn Profile: <https://www.linkedin.com/in/laurens-cools-b1833760/>

Geographic area of activity:

- Continental Europe & the Nordic Region
- Americas
- Asia & Australia

Sector expertise:

- Transport infrastructure
- Social infrastructure
- ESG, sustainable and environmental infrastructure

Job function / institution type:

- Legal advisor

Which areas would you be willing to support the executive team on?

- Strategy
- Legal matters and Corporate Governance
- Equity, Diversity & Inclusion
- Industry engagement - both public and private sector
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Continental Europe - Belgium

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

D&I means ensuring that the organisation's culture and workforce reflects diversity in society. This can only be achieved by ensuring that its processes are designed such that persons are only judged based on their talents. The organisation should create an inclusive environment and should make active efforts to promote and improve the inclusivity of its culture. It should constantly put into question and, if necessary, redesign processes to ensure that it attracts and retains a diverse workforce (at all levels). - I have been responsible for managing Linklaters' sponsorship of YouthStart, which provides training to youngsters from a socially deprived background to write a business plan for starting their own business to help them develop and grow their talents. - I'm also leading on two projects relating to onboarding of colleagues of diverse backgrounds and health and wellbeing at work.

Please provide a statement outlining what you could bring to the IPFA board.

I am an advisor with over 9 years of experience working on projects matters at an international law firm, having worked on a variety of matters in the PPP sector (social infrastructure, public infrastructure, transport) as well as (renewables) projects both in Belgium and abroad (onshore and offshore wind, energy efficiency projects, port developments). Through my experience in different roles with different market players, I can provide my expertise as well as critical insight on emerging legal trends and sector developments. FLN would benefit from our client network and my enthusiasm and drive to contribute to the organisation's strategy.



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6. Christian Browne, Government of Canada - Infrastructure Canada (Canada)

LinkedIn Profile: <https://www.linkedin.com/in/christianbrowne/>

Geographic area of activity:

- Americas

Sector expertise:

- Transport infrastructure
- ESG, sustainable and environmental infrastructure
- Digital infrastructure & Telecoms

Job function / institution type:

- Public sector

Which areas would you be willing to support the executive team on?

- Strategy
- Legal matters and Corporate Governance
- Finance
- Equity, Diversity & Inclusion
- Early-career professional development and the Future Leaders Network (FLN)
- Collaborations and partnerships
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Americas - Canada

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

As a Board member, D&I is important to me, especially as a visible minority with a South East Asian background. D&I means embracing diverse perspectives and backgrounds. It improves decision-making, builds trust, and promotes equity. I am dedicated to fostering an inclusive environment where all contributions are valued and respected.

Please provide a statement outlining what you could bring to the IPFA board.

As an International Relations Advisor at Infrastructure Canada and having previously worked at a Big Four firm in their Global Infrastructure Advisory practice, I bring a wealth of experience and knowledge to the IPFA board. With my background in advising on infrastructure projects and my understanding of international relations, I can contribute valuable insights to the board's discussions and decision-making processes. As a visible minority, I bring a diverse perspective that promotes inclusivity and representation within the board. Having served on boards and provided advisory services in the past, I am well-equipped to contribute effectively to the IPFA board's objectives.

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7. Dan Trevanion, Ashurst (Australia - Indonesia)

LinkedIn Profile: <https://au.linkedin.com/in/dantrevanion>

Geographic area of activity:

- Asia & Australia

Sector expertise:

- Transport infrastructure
- ESG, sustainable and environmental infrastructure

Job function / institution type:

- Legal advisor

Which areas would you be willing to support the executive team on?

- Strategy
- Legal matters and Corporate Governance
- Marketing, including, social media & digital outreach
- Equity, Diversity & Inclusion
- Membership acquisition & engagement
- Early-career professional development and the Future Leaders Network (FLN)
- Digital and online content
- Membership offering and new services
- Information technology and data security

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Asia
- Australia

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

My background gave me the grounding to see and tackle issues from two different cultural perspectives. I have spearheaded workshops, designed to foster understanding and appreciation of different cultures, backgrounds, and perspectives. This includes bringing together leaders of our global firm to voice their experiences and provide models of success. I have volunteered with nonprofit organizations focused on empowering younger voices in international relations and mental health advocacy. D&I are fundamental principles that drive innovation, enhance organizational performance, and create a more equitable society. As a board member, I would continue to incorporate these principles into every aspect of IPFA. I firmly believe that a diverse board not only reflects the communities we serve but also brings the necessary insights and ideas that will propel IPFA forward.

Please provide a statement outlining what you could bring to the IPFA board.

I'm a lawyer in Ashurst's global Projects & Energy Transition team with 10 years' experience working with boards and associations. My focus on boards has been to engage the 18-35 age cohort. As an example, I led an Australia/Indonesia not-for-profit to increase its membership by 60% over 2 years. This was achieved by first understanding the membership preferences of our 12 chapters. Then building digital systems and procedures to market a targeted area and reduce admin so that committee members could deliver quality events. I hope to use my experience to engage the next generation of members within IPFA.



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8. Diederik de Koe, Rivoir Capital (The Netherlands)

LinkedIn Profile: <https://www.linkedin.com/in/diederikdecoe/>

Geographic area of activity:

- Continental Europe & the Nordic Region

Sector expertise:

- Transport infrastructure
- Social infrastructure
- ESG, sustainable and environmental infrastructure

Job function / institution type:

- Other

Which areas would you be willing to support the executive team on?

- Marketing, including, social media & digital outreach
- Training and learning & development
- Early-career professional development and the Future Leaders Network (FLN)
- Digital and online content
- Collaborations and partnerships
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Continental Europe - Belgium
- Continental Europe - Netherlands
- Continental Europe - Germany
- Continental Europe - Poland
- Nordic Region

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

Within the D&I space I am particularly motivated by the negative consequences of diversity for young people. I strongly believe that every person, irrespective of gender, race or religion should have the chance to develop themselves into the person they would like to be. As a board member D&I for me means building upon my past experiences with supporting underprivileged youth, also as to invest in the development of the next generation of Infrastructure professionals.

Please provide a statement outlining what you could bring to the IPFA board.

My past experience within Project Finance helps me to understand the different perspectives of our members, and what they expect from an IPFA-membership. Moreover, as a current FLN-representative I recognize the perspective of young professionals in our sector. An over-arching theme for them is the future of their world (not only climate wise, but also in terms of career, family, etc.), for which I am keen to further develop a suitable FLN-offering. Lastly, I would like to explore where the FLN could contribute to the post-Ukrainian war recovery initiatives, as to include the perspective and creativity of younger generatio

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