

The successful candidates will be appointed at the IPFA AGM on 21 June 2023.

# Please find below the applications from the candidates for the main vacancies.

	Name	Job Title	Company	Location
1	John Medina	Vice President - Senior Credit Officer	Moody's Investors Service	USA
2	Nick Smith	Senior Vice President	Marsh Specialty	UK
3	Omar Sekkat	Senior Vice President	DNB BANK	Asia
4	Thomas Walenta	Senior Investment Officer	Asian Infrastructure Investment Bank (AIIB)	Asia
5	Ben Powell	Legal Director	Brodies LLP	UK
6	Salma Mohamed Salim Bin Breik	Strategic Consulting Business Group Leader	GHD Global Pty LTD	Middle East
7	Arsalan Zargar	Senior Vice President, Project Delivery	Infrastructure Ontario	Canada
8	Anne-Sophie Eveno	Principal	River and Mercantile Infrastructure LLP	UK
9	Helen Lister	Infrastructure Finance Specialist	Infrastructure & Projects Authority, HMT and CO	UK
10	Jennifer Willenbrock	Director	1898 & Co.	UK
11	Aalekh Srivastava	Associate Director	Arcadis Consulting UK Ltd	UK
12	Wilson E Goudalo	Managing Partner, CEO	ABERDI INC	Canada
13	Bridgett Majola	Director	CMS	Africa
14	James Harris	Partner	Pinsent Masons	Asia
15	Christopher Olobo	Investment Officer	IFC	Africa
16	Sarju Patel	Senior Corporate Finance Adviser	Department for Transport	UK & Ireland
17	Nayef Alhaddad	Manager, Research and Strategic Planning	Kuwait Authority for Partnership Projects	Middle East
18	Allard Nooy	President South and Southeast Asia	Fortescue Future Industries Pty Ltd	Asia
19	Dominic Leadsom	Head of Governance and Compliance, North America	Turner & Townsend	Canada
20	Thomas Wetula	Origination director	Pacific Partnerships Pty Ltd	Australia
21	Henry Patel	Vice President	Kiewit Development Company	USA



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# 1. John Medina, Moody's Investors Service (USA)

LinkedIn Profile: https://www.linkedin.com/in/john-m-1177353/

# Geographic area of activity:

- UK & Ireland
- Americas

### Sector expertise:

- Transport infrastructure
- Social infrastructure
- ESG, sustainable and environmental infrastructure

#### Job function / institution type:

• Rating Agency - Global Infrastructure and Project Finance Team

#### Which areas would you be willing to support the executive team on?

- Equity, Diversity & Inclusion
- Training and learning & development
- Early-career professional development and the Future Leaders Network (FLN)

- Industry engagement both public and private sector
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Americas Canada
- Americas US

# If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

I am a 43 year old, gay, Mexican American man from Texas. I moved around a lot as a child including Australia and Memphis, Tennessee. I helped launch Moody's Employee Resource Groups 15 years ago when there were just three, the Women's Network, the Multicultural Network and the LGBTA Network. I insisted on the PRIDE group. I chaired the Multicultural Network for 3.5 years and was on the LGBTA board for many years as well. I was also part of the Interbank Roundtable that became OPEN finance in New York. It is a membership group comprised of the PRIDE ERGs from over 50 financial services firms. I co-chaired the group for two years and established the committees and later chaired the best-practices committee. I have volunteered teaching professionalism and other hands-on volunteering at the Hetrick Martin Institute in New York. I also represented Moody's at various hispanic and Latin American events in the early years when I used to speak on panels about my experience and progress being a client facing gay, Mexican American man.

#### Please provide a statement outlining what you could bring to the IPFA board.

One of the most rewarding parts of my job is engaging with market participants and new analysts on the intricacies of project finance analysis, especially in the context of a new deal or structure we have rated. When I started at Moody's 16 years ago, I was a founding member of our ERGs and I chaired the Multicultural Network for 3.5 years while also being on the board of our LGBTA ERG as well. These ERGs blossomed into BRGs all over the world and a DE&I department within the firm. I want to help IPFA with similar efforts.



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# 2. Nick Smith, Marsh Specialty (UK)

LinkedIn Profile: https://www.linkedin.com/in/nick-smith-37a8923/

# Geographic area of activity:

- UK & Ireland
- Continental Europe & the Nordic Region
- Middle East, Africa & Turkey
- Americas
- Asia & Australia

#### Sector expertise:

• ESG, sustainable and environmental infrastructure

### Job function / institution type:

• Insurance advisor

### Which areas would you be willing to support the executive team on?

- Finance
- Industry engagement both public and private sector
- Membership offering and new services

- Collaborations and partnerships
- Sustainability & ESG
- Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.
  - Asia
  - Middle East
  - UK & Ireland

#### Please provide a statement outlining what you could bring to the IPFA board.

I have extensive practical experience in infrastructure and energy projects globally as an insurance and risk adviser, as a Lenders' Insurance Adviser and with many years in global corporates in Risk, Insurance and Corporate Treasury roles. I am a Court Assistant of the Worshipful Company of Insurers and Treasurer for the Aldgate Ward Club, as well as Chairman of Brockham Big Field Community Sports Limited and Vice Chairman of Dorking RFC. With the importance of insurance to all projects I will represent that institution type and bring all my experience for the benefit of the IPFA board and the membership.



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# 3. Omar Sekkat, DNB Bank (Asia)

LinkedIn Profile: https://www.linkedin.com/in/omar-sekkat-a4104b2/

# Geographic area of activity:

Asia & Australia

#### Sector expertise:

- Transport infrastructure
- ESG, sustainable and environmental infrastructure

#### Job function / institution type:

- Banks
- Debt investor
- Financial advisor

## Which areas would you be willing to support the executive team on?

- Strategy
- Legal matters and Corporate Governance
- Finance
- Marketing, including, social media & digital outreach
- Equity, Diversity & Inclusion
- Training and learning & development
- Membership acquisition & engagement

- Early-career professional development and the Future Leaders Network (FLN)
- Industry engagement both public and private sector
- Membership offering and new services
- Collaborations and partnerships
- Sustainability & ESG
- Ethics

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Asia
- Australia

We believe having a diverse board is crucial to the success of IPFA. If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

Promoting and advocating for equity, diversity and inclusion is my goal, within the board but also by extension to all members as part of IPFA's engagement efforts. Blessed with many perspectives and experiences to draw from, it is second nature for me to connect and work with people of all abilities and backgrounds.

#### Please provide a statement outlining what you could bring to the IPFA board.

Based in Singapore since 2011, I am responsible for DNB Bank's energy business in Asia-Pacific. With a profound commitment to advancing global infrastructure development and 20+ years' experience in project finance, I am confident in my ability to make a significant impact on the IPFA's objectives. I am deeply passionate about promoting sustainability in project finance and have actively championed best ESG practices throughout my career. I am dedicated to driving positive change and fostering knowledge sharing within the industry and eagerly look forward to collaborating with esteemed colleagues to achieve the association's mission.



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# 4. Thomas Walenta, Asian Infrastructure Investment Bank (AIIB) (Asia)

LinkedIn Profile: https://www.linkedin.com/in/thomas-walenta/

# Geographic area of activity:

Asia & Australia

#### Sector expertise:

- ESG, sustainable and environmental infrastructure
- Digital infrastructure & Telecoms

# Job function / institution type:

- Banks
- Multilaterals
- Debt investor
- Equity investor
- Public sector

#### Which areas would you be willing to support the executive team on?

- Strategy
- Finance
- Equity, Diversity & Inclusion
- Training and learning & development
- Early-career professional development and the Future Leaders Network (FLN)

- Industry engagement both public and private sector
- Membership offering and new services
- Collaborations and partnerships
- Sustainability & ESG

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Asia

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

I am one of over 30 individuals who have been nominated by IPFA's international network for their achievements in driving and supporting change with respect to diversity and inclusion in the energy, infrastructure and renewable industries: https://www.ipfa.org/international-womens-day-2023/

# Please provide a statement outlining what you could bring to the IPFA board.

As Senior Investment Officer at AIIB, I believe in developing emerging market infrastructure as an asset class. Catalysing private capital and incorporating digital solutions to invest in sustainable infrastructure helps ending poverty and addressing climate change. I would like to support IPFA on finance, membership offering and new services. My network across banks, debt/equity investors, and multilaterals/DFIs can be leveraged for targeted collaborations and partnerships. IPFA's strategy and FLN are also priorities of mine. Being a thought leader from an Asian perspective and a champion for future leaders, I want to strengthen IPFA's vital role in the post-pandemic recovery.



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# 5. Ben Powell, Brodies LLP (UK)

LinkedIn Profile: https://www.linkedin.com/in/ben-powell-brodies/

# Geographic area of activity:

UK & Ireland

#### Sector expertise:

- Transport infrastructure
- Social infrastructure

# Job function / institution type:

Legal advisor

#### Which areas would you be willing to support the executive team on?

- Strategy
- Legal matters and Corporate Governance
- Equity, Diversity & Inclusion
- Training and learning & development
- Early-career professional

development and the Future Leaders Network (FLN)

- Industry engagement both public and private sector
- Digital and online content

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UK & Ireland

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

If successfully elected to this non-executive director role, I will actively work with the Board and the IPFA membership to further embed the broadest diversity and inclusivity initiatives at the heart of the IPFA.

#### Please provide a statement outlining what you could bring to the IPFA board.

I have specialised in project finance for over 15 years, as a trusted legal adviser on projects across all the main social infrastructure and renewable energy sectors. As a partner and legal director in private practice, my long-standing experience of leading and managing both transactional teams and firm management functions provide a sound basis for this role. I envisage my communication and negotiation skills as being key to assisting in guiding and shaping the governance and focus of IPFA and look forward to the new challenges this will bring in a familiar sector to which I am dedicated.



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# 6. Salma Mohamed Salim Bin Breik, GHD Global Pty LTD (Middle East)

LinkedIn Profile: https://www.linkedin.com/in/salma-bin-breik

#### Geographic area of activity:

UK & Ireland

• Middle East, Africa & Turkey

### Sector expertise:

ESG, sustainable and environmental infrastructure

# Job function / institution type:

- Technical Consultant
- Other

## Which areas would you be willing to support the executive team on?

- Strategy
- · Training and learning & development
- Membership acquisition & engagement
- Early-career professional development and the Future Leaders Network (FLN)
- Industry engagement both public and private sector
- · Membership offering and new services
- Collaborations and partnerships
- Sustainability & ESG

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Middle East

#### Please provide a statement outlining what you could bring to the IPFA board.

I will bring a unique viewpoint to the board as a management consultant with 18 years of experience working in the Middle East and the UK. I thrive on building and empowering teams, and what sets me apart is my passion for challenges. I collaborate with these teams to support clients to identify the challenges facing their organizations, hearing their viewpoints, co-creating innovative solutions in the fields of Energy, ESG, Water and Food Security. I will use my experience working with multiple stakeholders in these sectors to drive the success of the IPFA board.



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# 7. Arsalan Zargar, Infrastructure Ontario (Canada)

LinkedIn Profile: https://www.linkedin.com/in/arsalanzargar/

# Geographic area of activity:

Americas

### Sector expertise:

- Transport infrastructure
- Social infrastructure

### Job function / institution type:

- Developer
- Contractor
- Procurer
- Public sector

#### Which areas would you be willing to support the executive team on?

- Strategy
- Training and learning & development
- Industry engagement both public and private sector
- Collaborations and partnerships

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

• Americas - Canada

#### Please provide a statement outlining what you could bring to the IPFA board.

With a successful track record as an infrastructure developer and investor in North America, I have relevant expertise in project finance, commercial structuring, project development, governance and contract management. I offer unique perspectives from my experience with a large contractor and as a procurer of infrastructure projects in the public sector where I regularly present to government officials and Ministers. This perspective will complement the existing board composition well. Finally, in addition to my management skills, I have prior board experience while serving on the board of a local hospice in Toronto.



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# 8. Anne-Sophie Eveno, River and Mercantile Infrastructure LLP (UK)

LinkedIn Profile: <a href="https://uk.linkedin.com/in/anne-sophie-eveno-caia-b8296424/en">https://uk.linkedin.com/in/anne-sophie-eveno-caia-b8296424/en</a>

### Geographic area of activity:

UK & Ireland

#### Sector expertise:

- ESG, sustainable and environmental infrastructure
- Digital infrastructure & Telecoms

#### Job function / institution type:

Equity investor

## Which areas would you be willing to support the executive team on?

- Equity, Diversity & Inclusion
- Training and learning & development
- · Digital and online content
- Sustainability & ESG

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UK & Ireland

# If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

As a French mixed-race woman, I am a vocal advocate of D&I issues and seek to champion and role model what the industry can do to drive greater diversity and inclusivity. Achieving real change is one of the great challenges our industry faces, with a persistently homogenous workforce across project finance and infrastructure today. Though diversity and inclusion are acknowledged as imperative for the success of many firms, progress remains slow, and the entrenched 'old boys clubs' persists. My passion is applied by role modelling how we can embrace our differences and nurture the strengths of everyone. As an IPFA board member, I would seek to role model these behaviors, challenge others to do so, and encourage systematic, industry-wide interventions that can achieve lasting change.

### Please provide a statement outlining what you could bring to the IPFA board.

With over 10 years of experience in investment management, I have successfully originated and executed infrastructure transactions in solar, energy from waste, anaerobic digestion, and digital sectors. My current role has a particular focus on ESG and sustainability, further enhancing my expertise. As an IPFA board member, I would build on my previous role as the FLN Board representative and contribute my market knowledge and collaborative mindset to bolster IPFA's event offerings and brand development.



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# 9. Helen Lister, Infrastructure & Projects Authority, HMT and CO (UK)

LinkedIn Profile: https://www.linkedin.com/in/helen-lister-58220773/

### Geographic area of activity:

UK & Ireland

### Sector expertise:

• ESG, sustainable and environmental infrastructure

### Job function / institution type:

- Banks
- Multilaterals
- Debt investor
- Equity investor
- Developer
- Financial advisor
- Public sector

#### Which areas would you be willing to support the executive team on?

- Finance
- Sustainability & ESG

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UK & Ireland

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

As a female in a highly male dominated sector (energy), I strive to be a role model for colleagues and to promote greater diversity and inclusion.

#### Please provide a statement outlining what you could bring to the IPFA board.

I believe that my wide range of experience over more than 30 years in both private sector project financing roles across debt, equity and as project developer, and more recently within the UK civil service in the Infrastructure & Projects Authority, combines to offer a unique set of insights which I can bring to the benefit of the IPFA board. My sector expertise is in energy and in my current public sector role I provide commercial advice on a number of net zero infrastructure projects and programmes, including nuclear, CCS and hydrogen. I am a net zero champion in our organisation and I also lead a private finance working group in IPA. I have previously worked on international energy projects including with multilateral and export credit agencies, which has given me a global energy perspective.



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# 10. Jennifer Willenbrock, 1898 & Co. (UK)

# LinkedIn Profile: https://www.linkedin.com/in/jennifer-willenbrock/

# Geographic area of activity:

- UK & Ireland
- Continental Europe & the Nordic Region
- Middle East, Africa & Turkey
- Americas
- Asia & Australia

#### Sector expertise:

- Transport infrastructure
- Social infrastructure
- ESG, sustainable and environmental infrastructure

# Job function / institution type:

- Technical consultant
- Other (Technical, Environmental and ESG Consultant)

## Which areas would you be willing to support the executive team on?

- Human Resources, staff wellbeing and Health & safety
- Equity, Diversity & Inclusion
- Training and learning & development
- Early-career professional development and the Future Leaders Network (FLN)
- Sustainability & ESG
- Mentoring and Coaching

# Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Americas Canada
- Americas US
- UK & Ireland

### Please provide a statement outlining what you could bring to the IPFA board.

I am an Environmental Scientist, Chartered Water and Environmental Manager (M.CIWEM) and Chartered Scientist (CSci) advising in the energy and infrastructure markets. I was a board member for two years, sadly departing, as status was only available through IPFA founding member status. I was active in supporting ESG and H&S matters, chairing a Green Finance webinar, and mentoring staff. I would be thrilled to further this support. I would like the IPFA to develop more ESG provision to members, I would support an ESG community to knowledge share as regulatory and international standards continue to develop at a fast pace.



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# 11. Aalekh Srivastava, Arcadis Consulting UK Ltd (UK)

LinkedIn Profile: https://www.linkedin.com/in/aalekh/

### Geographic area of activity:

- UK & Ireland
- Continental Europe & the Nordic Region
- Americas
- Asia & Australia

#### Sector expertise:

- Social infrastructure
- ESG, sustainable and environmental infrastructure
- Digital infrastructure & Telecoms

# Job function / institution type:

Technical consultant

### Which areas would you be willing to support the executive team on?

- Strategy
- Marketing, including, social media & digital outreach
- Equity, Diversity & Inclusion
- Early-career professional development and the Future Leaders Network (FLN)
- Industry engagement both public and private sector
- Sustainability & ESG

# Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Americas Canada
- Americas US
- Asia
- Continental Europe Belgium
- Continental Europe Netherlands

- Continental Europe Germany
- Continental Europe Poland
- Nordic Region
- Turkey
- UK & Ireland

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

Gender-Male, Ethnicity-Indian, Nationality-UK

# Please provide a statement outlining what you could bring to the IPFA board.

I have 20+ years of experience working on a mix of public and private sector projects of varied asset classes, currently focussing on PFI/PPP & Data Centres. I have worked in 6 different countries (Azerbaijan, Georgia, India, Turkey, Singapore and UK) with projects across Asia, Europe, UK and US. I will bring to IPFA my experience working in diverse cultures and aligning best practices to align with constantly growing digital world, to support IPFA in its continuously evolving journey. Also having a strong academic background as an Engineer, MBA, MRICS and accountancy diploma, will benefit IPFA in its strategic outlook.



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# 12. Wilson E Goudalo, ABERDI INC (Canada)

LinkedIn Profile: https://www.linkedin.com/in/wilsongoudalo/

# Geographic area of activity:

Americas

#### Sector expertise:

- Transport infrastructure
- Social infrastructure
- ESG, sustainable and environmental infrastructure
- Digital infrastructure & Telecoms

#### Job function / institution type:

Financial advisor

# Which areas would you be willing to support the executive team on?

- Strategy
- Finance
- Membership acquisition & engagement
- Early-career professional development and the Future Leaders Network (FLN)
- Collaborations and partnerships
- Information technology and data security
- Sustainability & ESG
- Secure Digital Transformation, Innovation, and Emerging technologies applied to Project Finance

# Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Africa South Africa
- Americas Canada
- Americas US

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

D&I is a valuable "wealth for humanity". I am African and I grew up in Benin.

#### Please provide a statement outlining what you could bring to the IPFA board.

I would like to bring to the IPFA board my inspiring motivation to contribute impactfully and collaborate with all members seriously, by impelling: - A "fresh air" and "out-of-boss" thinking as a well-educated "transformational executive leader" - Secure digital, AI, and Innovation in IPFA activities to harness members for creating better global impacts (worldwide) - "Intelligent Project Finance" practices for architecting socioeconomic development strategy to support ESG projects and UN SDG (Sustainable Development Goals) challenges. "Together we will make IPFA a key partner for GI Hub and UN for their ESG and SDG challenges".



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# 13. Bridgett Majola, CMS (Africa)

LinkedIn Profile: https://www.linkedin.com/in/bridgett-majola-654a3545/?originalSubdomain=za

# Geographic area of activity:

Middle East, Africa & Turkey

#### Sector expertise:

- Social infrastructure
- ESG, sustainable and environmental infrastructure

#### Job function / institution type:

- Banks
- Legal advisor

#### Which areas would you be willing to support the executive team on?

- Legal matters and Corporate Governance
- Finance
- Equity, Diversity & Inclusion
- Training and learning & development
- Membership acquisition & engagement
- Early-career professional

development and the Future Leaders Network (FLN)

- Industry engagement both public and private sector
- Collaborations and partnerships
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

• Africa - South Africa

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

I am a black South African female, and I am part of a firm that is 80% black female led. I believe that diversity and inclusivity requires bold leadership and should go beyond gender identity, race, etcetera. It requires conscious, intentional communication, it requires humility, awareness of bias, an empathic curiosity about others, cultural intelligence and requires leadership that solicits diverse thoughts and perspectives from others too. This is the kind of leader that I endeavor to be and collaborate with my team mates to become. I have worked with an organization called Cohesion Collective in order to assist it to understand diversity and strive for real equality and inclusivity.

# Please provide a statement outlining what you could bring to the IPFA board.

I specialise in project finance, specifically relating to the drafting and implementing agreements necessary for the financing, construction, operation and maintenance of renewable energy generation facilities in South Africa in terms of the governments Renewable Energy IPP Procurement Programme. I have also acquired comprehensive experience in corporate and commercial work having advising on M&A, general commercial work and competition law. I have 14 years' experience, and have worked and lived in Australia. I was named one of Mail & Guardian's 200 Young South Africans in 2014. I was also identified as one of the Global Shapers by the World Economic Forum. I was selected by the South African Law Society to represent the South African Development Community region at the first China-Africa Young Legal Professionals Exchange Program.



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# 14. James Harris, Pinsent Masons (Asia)

LinkedIn Profile: http://linkedin.com/in/james-h-6a7136142

# Geographic area of activity:

Asia & Australia

#### Sector expertise:

- Transport infrastructure
- Social infrastructure
- ESG, sustainable and environmental infrastructure
- Digital infrastructure & Telecoms

### Job function / institution type:

Legal advisor

#### Which areas would you be willing to support the executive team on?

- Strategy
- Legal matters and Corporate Governance
- Finance
- Marketing, including, social media & digital outreach
- Training and learning & development
- Membership acquisition & engagement
- Industry engagement both public and private sector
- Membership offering and new services
- Collaborations and partnerships
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

Asia

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

Australian

#### Please provide a statement outlining what you could bring to the IPFA board.

As the person IPFA relied on in 2008 to set up an Asia branch Council, and having had the role as Asia Chair since then, I have guided, and had significant hands-on involvement with, establishing IPFA in Asia for 15 years. Using my network of contacts built up over 35 years, I have worked to bring together a diverse group onto the Asia Council, as well as helping deliver cross-regional events and attracting new members. I have also delivered IPFA training (using my 10 years as an adjunct professor lecturing an undergraduate subject on Project Finance at Singapore Management University).



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# 15. Christopher Olobo, IFC (Africa)

LinkedIn Profile: https://www.linkedin.com/in/christopherolobo/

### Geographic area of activity:

• Middle East, Africa & Turkey

#### Sector expertise:

- Transport infrastructure
- Social infrastructure
- ESG, sustainable and environmental infrastructure

# Job function / institution type:

- Multilaterals
- Procurer
- Financial advisor
- Public sector

### Which areas would you be willing to support the executive team on?

- Early-career professional development and the Future Leaders Network (FLN)
- Industry engagement both public and private sector
- Collaborations and partnerships
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

Africa - South Africa

We believe having a diverse board is crucial to the success of IPFA. If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

I'm a Black African (Sub Sahara Africa) and my experiences within IFC's multicultural teams has reinforced my belief that diversity brings better value to organizations. Project Finance is picking up in Africa because of the unique debt situation in the many countries and a lack of financing on the continent. I'm surprised that IPFA's board has got no black representation and I think that should change.

#### Please provide a statement outlining what you could bring to the IPFA board.

The opportunity to expand my network and support the growth & awareness of Project Finance in Africa has drawn my interest in becoming an IPFA board member. My leadership, dedication, and outreach at IFC are exceptional qualities that will bring further success to IPFA. I'm IFC PPP's Africa Climate lead, global roads PPP lead, have spoken at over 15 global events, I lead multicultural teams daily and manage government engagements with private sector investors. My networks & experience working both in Europe and Africa is inspirational and will help the next generation of IPFA future leaders navigate project finance globally.



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# 16. Sarju Patel, Department for Transport (UK)

LinkedIn Profile: <a href="https://www.linkedin.com/in/sarju-patel">https://www.linkedin.com/in/sarju-patel</a>

# Geographic area of activity:

UK & Ireland

#### Sector expertise:

- Transport infrastructure
- ESG, sustainable and environmental infrastructure

### Job function / institution type:

- Debt investor
- Equity investor
- Developer

- Procurer
- Financial advisor
- Public sector

### Which areas would you be willing to support the executive team on?

- Strategy
- Finance
- Marketing, including, social media & digital outreach
- Equity, Diversity & Inclusion
- Training and learning & development
- Early-career professional

development and the Future Leaders Network (FLN)

- Industry engagement both public and private sector
- Collaborations and partnerships
- Sustainability & ESG

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UK & Ireland

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

I am representative of an ethnic minority in the UK. It is a passion of mine to improve equity and inclusion for as many aspects of D&I I can. I have been leading a directorate wide race and diversity inclusion working group which challenges the initiatives of top-down policies to become more meaningful and have been successful in providing a voice for all colleagues to the senior leadership team. Social mobility is a key cross-cutting aspect which I believe everyone has a responsibility to address. I regularly meet with schools to increase interest in STEM subject areas. I also support colleagues from lower socio-economic backgrounds by mentoring for a number of government initiatives. As a board member D&I would mean showcasing how effective behavioral change can be accelerated to both demonstrate everyone has a fair chance to be recognised and rewarded for their talent.

#### Please provide a statement outlining what you could bring to the IPFA board.

My career to date spans across many areas of infrastructure from technical design, commercial operations, asset management, capital investment programmes, transition strategy and regulation and policy design. I have deep experience in both the private and public sectors spanning geographical regions in both developing and mature markets. I am also experienced in managing relationships with multiple stakeholder groups whether at board level or coaching and mentoring colleagues at earlier stages of their career. I believe all of these attributes will make me a valuable member of the IPFA board.



The successful candidates will be appointed at the IPFA AGM on 21 June 2023.

# 17. Nayef Alhaddad, Kuwait Authority for Partnership Projects (Middle East)

LinkedIn Profile: https://www.linkedin.com/in/nayef-alhaddad-1a486518/

#### Geographic area of activity:

• Middle East, Africa & Turkey

# Sector expertise:

- Social infrastructure
- ESG, sustainable and environmental infrastructure

#### Job function / institution type:

Public sector

### Which areas would you be willing to support the executive team on?

- Strategy
- Equity, Diversity & Inclusion
- · Industry engagement both public and private sector
- Collaborations and partnerships

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Middle East
- Turkey

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

I have volunteered as a DJ for a local radio station, where we promoted diversity of ethnicity, faith and cultural differences. Aside from that, we at KAPP are focusing on inclusion of disability, women empowerment and faith, and protecting those rights.

### Please provide a statement outlining what you could bring to the IPFA board.

With more than 20 years in the energy generation, trading and policy making, I'm passionately dedicated towards promoting and enabling the interaction and dialogue between the Public and private sectors to activate partnerships across all service sectors. For the last 7 years I have been active towards pushing for policy and political changes to enable a progressive ecosystem within my home country.



The successful candidates will be appointed at the IPFA AGM on 21 June 2023.

# 18. Allard Nooy, Fortescue Future Industries Pty Ltd (Asia)

LinkedIn Profile: https://www.linkedin.com/in/allardnooy/

# Geographic area of activity:

Asia & Australia

# Sector expertise:

- Social infrastructure
- ESG, sustainable and environmental infrastructure
- Digital infrastructure & Telecoms

### Job function / institution type:

- Equity investor
- Developer

#### Which areas would you be willing to support the executive team on?

- Strategy
- Marketing, including, social media & digital outreach
- Human Resources, staff wellbeing and Health & safety
- Equity, Diversity & Inclusion
- Training and learning & development
- Membership acquisition & engagement

- Early-career professional development and the Future Leaders Network (FLN)
- Industry engagement both public and private sector
- Collaborations and partnerships
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

Asia

If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

As CEO InfraCo Asia and as employee #2, Allard built a multi-cultural and multi-disciplinary team in Singapore of 42 across Project - Business Development, Portfolio's Asset Management, Projects & Operations, Finance, and Legal & Compliance, with 8 different nationalities and 70% female employees.

#### Please provide a statement outlining what you could bring to the IPFA board.

Allard's experience in the infrastructure sector spans three decades in Asia with a range of roles across different part of the project and infrastructure finance community. He has strategic executive leadership experience in the sustainable infrastructure sector in emerging and frontier markets and have successfully led and acquired infrastructure, energy and environmental companies. Allard has been accountable for the financing and creation of new assets and the implementation of energy and infrastructure projects. The format of these projects varied widely and included Private Public Partnerships (PPP) and Build Own Operate Transfer (BOOT) structures in the infrastructure and renewable energy sectors.



The successful candidates will be appointed at the IPFA AGM on 21 June 2023.

# 19. Dominic Leadsom, Turner & Townsend (Canada)

LinkedIn Profile: https://www.linkedin.com/in/dominic-leadsom-8618066

### Geographic area of activity:

Americas

# Sector expertise:

- Transport infrastructure
- Social infrastructure

# Job function / institution type:

Technical consultant

## Which areas would you be willing to support the executive team on?

- Strategy
- Marketing, including, social media & digital outreach
- Human Resources, staff wellbeing and Health & safety
- Industry engagement both public and private sector
- Membership offering and new services

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Americas Canada
- Americas US

# If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

Diversity and Inclusion is good for all organizations. It brings the best of everyone by allowing them to bring their whole self to where they work. I am involved, through other Board memberships, in promoting D&I in the construction industry. My desire as a Board member, will be that we promote D&I in every aspect of the organization, from operations to events.

#### Please provide a statement outlining what you could bring to the IPFA board.

Board member for last 3 years. Member of IPFA for 23 years, Vice Chair of Canada Council, so understand why it exists and for whom. In Americas region for last 13 years, understand the dynamics of the region and why organisations invest in the membership. Lead Governance & Assurance for T&T across North America, so bring expertise in operations. Passionate about expanding membership engagement in North America.



The successful candidates will be appointed at the IPFA AGM on 21 June 2023.

# 20. Thomas Wetula, Pacific Partnerships Pty Ltd (Australia)

LinkedIn Profile: https://www.linkedin.com/in/thomas-wetula-a9749a10/

# Geographic area of activity:

Asia & Australia

#### Sector expertise:

- Transport infrastructure
- Social infrastructure
- ESG, sustainable and environmental infrastructure
- Digital infrastructure & Telecoms

# Job function / institution type:

- Equity investor
- Developer

#### Which areas would you be willing to support the executive team on?

- Strategy
- Equity, Diversity & Inclusion
- Training and learning & development
- Early-career professional development and the Future Leaders

Network (FLN)

- Industry engagement both public and private sector
- Sustainability & ESG

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Asia
- Australia

We believe having a diverse board is crucial to the success of IPFA. If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

I am myself the product of a mixed background family having grown up in France from a French mum and Polish dad. I now am the proud father of a little Aussie toddler whose mum is Estonian. Having lived in France, Spain, the UK and Australia I feel like I thrive on sharing life experiences with people from diverse backgrounds. Working in a male dominated environment I am working hard to promote the acquisition of talents from diverse backgrounds may it be gender, ethnicity or others. This included changing the way our organisation draft job ads, setting-up learning and development framework. I strongly believe from my experience of working on the Board of a local not-for-profit organisation that we arrive at better decisions when the decision-making process is contributed to by a diverse range of people, skills and capabilities all working toward the same objectives that is the continuous improvement of our organisation and promotion of members wellbeing.

#### Please provide a statement outlining what you could bring to the IPFA board.

I am the origination director of Pacific Partnership, part of the CIMIC Group. My development role's success is highly dependent on establishing and maintaining strong relationships with our Group companies, their key stakeholders and clients. I work across diverse sectors including transport, living spaces, digital and decarbonisation projects. I am passionate about connecting with people and promote personal growth and I want to bring that passion to the Board by supporting what I believe are key areas of focus of our organisation: strategy, diversity and inclusion, members development and mentoring, and promote sustainability and ESG goals.



The successful candidates will be appointed at the IPFA AGM on 21 June 2023.

# 21. Henry Patel, Kiewit Development Company (USA)

LinkedIn Profile: https://www.linkedin.com/in/hnavnitlal/

# Geographic area of activity:

Americas

### Sector expertise:

- Transport infrastructure
- ESG, sustainable and environmental infrastructure

#### Job function / institution type:

- Equity investor
- Developer
- Contractor

## Which areas would you be willing to support the executive team on?

- Training and learning & development
- Industry engagement both public and private sector
- Collaborations and partnerships

Each branch council should have one board member represent their interests at board level. Please identify the branches you could represent.

- Americas Canada
- Americas US

We believe having a diverse board is crucial to the success of IPFA. If you would like to voluntarily disclose any aspect of your own diversity, your experiences, involvement, or passion for D&I work, please tell us about it here.

Major infrastructure projects impact people of varying backgrounds and as such I am a strong believer that the organizations responsible to plan, finance, deliver and maintain major infrastructure projects should be representative of the communities that would be impacted by them. My diverse background personally, academically and professionally has always proven beneficial when challenges arise and true "out of the box" thinking is required to develop solutions that work for all stakeholders.

# Please provide a statement outlining what you could bring to the IPFA board.

I have been involved in the North American infrastructure market for 16 years working with government agencies and companies to help them understand and analyze key commercial and financial drivers for infrastructure projects from the initial stages of project planning, through financial close, throughout construction and during operations. IPFA would directly benefit from many of my strengths having been a part of contractor led-developers over the past 11 years in North America and my active involvement in AIAI (https://aiai-infra.org) as Water Subcommittee Chair and a trainer in its P3 Certification program.